Consolidated Financial Statements

THE CORPORATION OF THE TOWN OF ESPANOLA

And Independent Auditors' Report thereon Year ended December 31, 2020

Consolidated Financial Statements

Year ended December 31, 2020

	Page
Management's Responsibility for the Consolidated Financial Statements	
Independent Auditors' Report	
Consolidated Statement of Financial Position	1
Consolidated Statement of Operations and Accumulated Surplus	2
Consolidated Statement of Change in Net Financial Assets	3
Consolidated Statement of Cash Flows	4
Notes to Consolidated Financial Statements	5 – 21

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of the Espanola (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

Mayor

Chief Administrative Officer



KPMG LLP Claridge Executive Centre 144 Pine Street Sudbury ON P3C 1X3 Canada Tel 705-675-8500 Fax 705-675-7586

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Residents and Ratepayers of the Corporation of the Town of Espanola

Opinion

We have audited the consolidated financial statements of The Corporation of the Town of Espanola (The Entity), which comprise:

- the consolidated statement of financial position as at December 31, 2020
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2020, and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



Page 2

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design
 audit procedures that are appropriate in the circumstances, but not for the purposes
 of expressing an opinion on the effectiveness of the Entity's internal control.
 Evaluate the appropriateness of accounting policies used and the reasonableness of
 accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



Page 3

- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the Group Entity to express an opinion on the
 financial statements. We are responsible for the direction, supervision and
 performance of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants, Licensed Public Accountants

Sudbury, Canada July 13, 2021

KPMG LLP

Consolidated Statement of Financial Position

December 31, 2020, with comparative information for 2019

	2020		2019
\$	13 987 616	\$	12,261,370
Ψ		Ψ	567,435
			504,189
			926,027
	155,335		245,911
	16,330,893		14,504,932
	1,940,148		1,689,705
	5,007,365		5,217,989
	667,164		281,527
	1,837,768		1,516,057
	429,545		432,385
	9,881,990		9,137,663
	6,448,903		5,367,269
	54,708,926		53,484,798
	53,344		60,032
	257,246		257,246
	55,019,516		53,802,076
\$	61,468,419	\$	59,169,345
	\$	823,191 400,247 964,504 155,335 16,330,893 1,940,148 5,007,365 667,164 1,837,768 429,545 9,881,990 6,448,903 54,708,926 53,344 257,246 55,019,516	823,191 400,247 964,504 155,335 16,330,893 1,940,148 5,007,365 667,164 1,837,768 429,545 9,881,990 6,448,903 54,708,926 53,344 257,246 55,019,516

Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31, 2020, with comparative information for 2019

		Budget		2020	2019
		(note 13)			
Revenues:					
Taxation:					
Residential and farm	\$	5,706,717	\$	5,715,096	\$ 5,733,740
Commercial, industrial and business	Ψ.	2,903,129	•	3,010,372	3,037,568
Other governments and agencies		80,763		92,979	60,777
		8,690,609		8,818,447	8,832,085
Dodust					
Deduct: Amounts raised on behalf of the school boards		1,039,531		1,061,994	1,074,716
Amounts raised on benait of the school boards		7,651,078		7,756,453	 7,757,369
		, ,			, , , , , , , , , , , , , , , , , , , ,
Grants and contribution:					
Government of Canada		1,530		3,920	375,158
Province of Ontario		5,651,103		5,495,120	3,940,313
Other municipalities		3,600		3,573	3,573
		5,656,233		5,502,613	4,319,044
User charges:					
Sewer and water charges		2,903,410		2,755,397	3,008,750
Fees, service charges and donations		1,629,254		1,227,230	1,436,074
		4,532,664		3,982,627	4,444,824
Other:					
Licenses and permits		150,787		112,767	100,983
Investment income		250,000		188,348	219,199
Penalties and interest charges		110,000		57,946	103,118
Other		1,122,300		8,207	10,879
		1,633,087		367,268	434,179
Total revenues		19,473,062		17,608,961	16,955,416
_					
Expenses:		1,694,615		1,536,515	1,451,825
General government Protection services		4,311,702		3,828,452	3,476,434
Transportation services		2,258,665		3,055,072	3,130,404
Environmental services		3,549,280		3,465,938	3,262,364
Health services		1,046,080		1,052,108	955,783
Social and family services		437,870		436,003	492,854
Recreational and cultural services		2,315,596		1,743,493	2,161,140
Planning and development		162,515		192,306	148,586
Total expenses		15,776,323		15,309,887	15,079,390
Annual surplus before undernoted items		3,696,739		2,299,074	 1,876,026
Income from investment in government business enterprise		-		-	(98,396)
Gain on sale of investment in government business enterprise	Э	-		-	2,506,915
Annual surplus		3,696,739		2,299,074	4,284,545
Accumulated surplus, beginning of year		59,169,345		59,169,345	54,884,800
Accumulated surplus, end of year	\$	62,866,084	\$	61,468,419	\$ 59,169,345

Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2020, with comparative information for 2019

	2020	2019
Annual surplus	\$ 2,299,074	\$ 4,284,545
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on sale of tangible capital assets Proceeds on sale of tangible capital assets Proceeds on sale of land held for resale Change in prepaid expenses and inventory	(3,281,164) 1,909,629 106,707 40,700 - 6,688	(3,603,880) 1,889,110 29,465 5,001 17,305 110,671
Change in net financial assets	1,081,634	2,732,217
Net financial assets, beginning of year	5,367,269	2,635,052
Net financial assets, end of year	\$ 6,448,903	\$ 5,367,269

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

Year ended December 31, 2020, with comparative information for 2019

	2020	2019
Cash provided by (used in):		
Operating activities:		
Annual surplus \$	2,299,074	\$ 4,284,545
Items not involving cash:	4 000 000	1 000 110
Amortization of tangible capital assets	1,909,629 106,707	1,889,110 29,465
Loss on sale of tangible capital assets and land held for resale	(2,840)	(16,008)
Decrease in employee future benefits liability Gain on sale of investment in government business enterprise	(2,040)	(2,506,915)
Call on date of investment in government additions of the price	4,312,570	 3,680,197
Change in non-cash assets and liabilities:		
Decrease in accounts receivable	90,576	288,861
Decrease (increase) in taxes receivable	(255,756)	197,550
Decrease (increase) in user charges receivable	103,942	(2,285)
Increase in grants receivable	(38,477)	(240,721)
Increase (decrease) in accounts payable and accrued liabilities	250,443	(2,075,316)
Increase in deferred revenue	385,637	223,681
Increase in deferred revenue - obligatory reserve funds	321,711	392,876
Decrease in prepaid expenses and inventory	6,688	 110,671
Net change in cash from operating activities	5,177,334	2,575,514
Capital activities:		
Cash used to acquire tangible capital assets	(3,281,164)	(3,603,880)
Cash used to acquire land held for resale	-	-
Proceeds on sale of tangible capital assets and land held for resale	40,700	22,306
Net change in cash from capital activities	(3,240,464)	(3,581,574)
Investing activities:		
Proceeds on sale of investment in government business enterprise	_	6,471,519
Investment in government business enterprise	_	36,615
Net change in cash from investing activities	-	6,508,134
Financing activities:		
Repayment of long-term debt	(210,624)	(203,260)
Net change in cash	1,726,246	 5,298,814
Cash, beginning of year	12,261,370	6,962,556
Cash, beginning or year	12,201,070	
Cash, end of year \$	13,987,616	\$ 12,261,370

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated financial statements

Year ended December 31, 2020

The Corporation of the Town of Espanola (the "Town") is a single-tier municipal corporation located in Northern Ontario. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act 2001, Provincial Offences Act and other related legislation.

1. Significant accounting policies:

The consolidated financial statements of the Town are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting entity:

i) Local Boards:

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity and include the activities of all committees of Council and the following local boards which are under the control of Council:

Town of Espanola Police Services Board

Espanola Public Library Board

Espanola Economic Development Corporation

ii) Joint Local Boards:

These consolidated financial statements reflect contributions to the following joint local boards, which are not under the direct control of council, as expense in the consolidated statement of operations and accumulated surplus:

Sudbury and District Health Unit

Manitoulin-Sudbury District Services Board

iii) Accounting for School Board Transactions:

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these consolidated financial statements. The amounts raised on behalf of school boards are included in the gross taxation revenues and are deducted in the consolidated statement of operations and accumulated surplus in determine the taxation revenue for the Town.

iv) Trust Funds:

Trust funds and their related operations administered by the Town are not consolidated, but are reported separately on the Trust Fund's financial statements.

Notes to Consolidated financial statements

Year ended December 31, 2020

1. Significant accounting policies (continued):

(b) Basis of accounting:

i) Accrual accounting:

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

ii) Inventory:

Inventories held for consumption are recorded at the lower of cost and replacement cost.

iii) Pensions and employee benefits:

The Town accounts for its participation in the Ontario Municipal Employee Retirement Systems ("OMERS"), a multi-employer public sector pension fund, as a defined contribution plan.

Vacation entitlements are accrued for as entitlements are earned.

Other post-employment benefits are accrued in accordance with the projected benefit method prorated on service and management's best estimate of salary escalation and retirement ages of employees. The discount rate used to determine the accrued benefit obligation was determined by reference of the Town's cost of borrowing.

Actuarial gains (losses) on the accrued benefit obligation arise from the difference between actual and expected experiences and from changes in actuarial assumptions used to determine the accrued benefit obligation. These gains (losses) are amortized over the estimated average remaining service life of employees (11.9 years).

(c) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the tangible capital asset. The cost, less residual value, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight-line basis over the estimated useful lives as follows:

Assets	Useful Life - Years
Buildings Furniture and equipment Automotive equipment Infrastructure – roads bridges and culverts Water and sewer	40 - 50 10 - 45 5 - 25 15 – 70 75
vator and cover	

Notes to Consolidated financial statements

Year ended December 31, 2020

1. Significant accounting policies (continued):

(c) Tangible capital assets (continued):

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Construction in progress is not amortized until the asset is available for productive use. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the assets as of the date of transfer.

(d) Revenue recognition:

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services and amount the Town is required to collect on behalf of the Province of Ontario in respect of education taxes.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessments. Assessments and related property taxes are subject to appeal by ratepayers. Tax adjustments as a result of supplementary assessments and appeals are estimated based on historical results.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the accounts in the period the interest and penalties are levied.

Government transfers are recognized in the period that the events giving rise to the transfer have occurred as long as: the transfer is authorized; the eligibility criteria, if any, have been met and the amount can be reasonable estimated. Government transfers received before these criteria have been met are recorded in the accounts as deferred revenue and are recognized as revenue in the period in which all of these criteria are met.

User fees and other revenues are recognized when the services are performed or goods are delivered, collection of the relevant receivable is probable, persuasive evidence of an arrangement exists and fees are fixed or determinable. Amounts received for future services are deferred until the service is provided.

(e) Deferred revenue – obligatory reserve funds:

The Town receives certain contributions under the authority of federal and provincial legislation. These contributions are restricted in their use and, until spent on qualifying projects or expenses, are recorded as deferred revenue.

Notes to Consolidated financial statements

Year ended December 31, 2020

1. Significant accounting policies (continued):

(f) Financial instruments:

The Town initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The Town subsequently measures its financial assets and financial liabilities at amortized cost, except for investments in equity securities that are quoted in an active market or financial assets or liabilities designated to the fair value category, which are subsequently measured at fair value. Unrealized changes in fair value are recognized in the consolidated statement of operations.

Financial assets measured at amortized cost include cash, taxes receivable, user charges receivable, grants receivable, account receivables and other long-term receivables.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, employee post employment benefits and long-term debt.

(g) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting periods. Significant items subject to such estimates and assumptions include estimated useful lives of tangible capital assets, estimate of employee post-employment benefits obligation and estimated amounts for uncollectible accounts receivable and reassessment of taxes receivable. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

2. Taxes receivable:

	2020	2019
Taxes receivable Interest receivable on outstanding tax balances Allowance for doubtful accounts	\$ 789,906 58,285 (25,000)	\$ 542,058 45,701 (20,324)
	\$ 823,191	\$ 567,435

Notes to Consolidated financial statements

Year ended December 31, 2020

3. Long-term debt:

	2020	2019
Ontario Infrastructure Projects Corporation (OIPC) debenture, repayable in semi-annual payments of \$198,038 including interest at 3.59% per annum, maturing December 2037	\$ 5,007,365	\$ 5,217,989
Principal payments on the long-term debt are as follows:		
2021 2022 2023 2024 2025 Thereafter	\$ 218,252 226,158 234,350 242,839 251,635 3,834,131	
	\$ 5,007,365	

4. Deferred revenue – obligatory reserve funds:

A requirement of the Canadian public sector accounting standards is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the Town are summarized below:

	2020	2019
Deferred revenue, beginning of year	\$ 1,516,057	\$ 1,123,181
Contributions received during the year	323,038	694,983
Interest earned on obligatory reserve funds	15,436	24,193
Amounts recognized as revenue during the year	(16,763)	(326,300)
Deferred revenue, end of year	\$ 1,837,768	\$ 1,516,057
	2020	2019
Deferred revenue – obligatory reserve consists of the following:		
Federal gas tax revenue	\$ 1,793,143	\$ 1,471,896
Dedicated gas tax revenue for public transportation	44,625	44,161
	\$ 1,837,768	\$ 1,516,057

Notes to Consolidated financial statements

Year ended December 31, 2020

5. Post-employment benefits:

The Town pays certain benefits on behalf of its retired employees. The Town recognizes these post-employment costs in the period in which the employees rendered the services. The accrued benefit liability in the amount of 429,545 (2019 – 432,385) reflects an obligation of 421,476 plus an unamortized actuarial gain of 8,069 and the expense for the period ended December 31, 2020 was determined using a discount rate of 2.2% (2019 – 3.7%).

The fair value of accrued benefit obligations were determined by independent actuaries as at December 31, 2020.

Information about Town's benefit plan is as follows:

	2020	 2019
Accrued benefit obligation at December 31	\$ 432,385	\$ 448,393
Expense for the period	22,908	21,963
Less: benefits paid for the period	(25,748)	(37,971)
Accrued benefit obligation at December 31	\$ 429,545	\$ 432,385

For measurement purposes, the annual rate of increase in the per capita cost of covered health care benefits was assumed as follows:

Dental	4%	
Extended health care trend	6% in the first year following valuation:	
	Decreasing over 10 years to 4% per year	

6. Non-financial assets:

Tangible capital assets and other non-financial assets are accounted for as assets by the Town because they can be used to provide services to residents and ratepayers of the Town in future periods. These assets do not normally provide resources to discharge the liabilities of the Town unless they are sold.

Notes to Financial Statements

Year ended December 31, 2020

7. Tangible capital assets:

Cost 2019 Additions Disposals in (out) 2020 Land \$ 5,084,134 37,515 - - \$ 5,121,648 Buildings 17,892,121 101,621 - - 17,993,742 Roads, bridges and culverts 20,617,910 2,527,310 (308,199) 26,175 22,863,194 Automotive equipment 12,892,177 337,863 (156,497) - 13,073,543 Water and sewer 27,430,786 179,297 (32,306) - 27,577,777 Assets under construction 526,326 53,200 - (26,175) 553,357 Total \$ 87,035,728 3,281,164 (727,294) - \$ 89,589,589,598 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,232,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,822			Balance at						Balance at
Land \$ 5,084,134 37,515 \$ 5,121,648 Buildings 17,892,121 101,621 17,993,742 Roads, bridges and culverts 20,617,910 2,527,310 (308,199) 26,175 22,863,196 Automotive equipment 2,592,274 44,358 (230,292) - 2,406,344 Furniture and equipment 12,892,177 337,863 (156,497) - 13,073,542 Water and sewer 27,430,786 179,297 (32,306) - 27,577,777 Assets under construction 526,326 53,200 - (26,175) 553,357 Total \$ 87,035,728 3,281,164 (727,294) - \$ 89,589,591 Total \$ 87,035,728 3,281,164 (727,294) - \$ 89,589,591 Accumulated December 31, Disposals Amortization 2020 Land \$ 1,872,386 - 84,561 \$ 1,956,941 Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,826 Assets under construction 17,093,467 Automotive equipment 9,335,50,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,3550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748			December 31,				Transfers		December 31,
Buildings 17,892,121 101,621 -	Cost		2019		Additions	Disposals	in (out)		2020
Buildings 17,892,121 101,621 -		•	5 004 404		07.545			•	E 121 640
Roads, bridges and culverts		\$			100000000000000000000000000000000000000	-	-	Ф	
Automotive equipment 2,592,274 44,358 (230,292) - 2,406,34(Furniture and equipment 12,892,177 337,863 (156,497) - 13,073,543 Water and sewer 27,430,786 179,297 (32,306) - 27,577,777 Assets under construction 526,326 53,200 - (26,175) 553,357 Total \$87,035,728 3,281,164 (727,294) - \$89,589,596 Balance at December 31, December 31, Amortization 2020 Land \$1,872,386 - 84,561 \$1,956,947 Buildings 7,022,058 - 363,615 7,385,677 Roads, bridges and culverts 8,632,151 (288,255) 579,833 (8,923,725 Automotive equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction						(000 400)	-		
Furniture and equipment 12,892,177 337,863 (156,497) - 13,073,543 (Water and sewer 27,430,786 179,297 (32,306) - 27,577,777 Assets under construction 526,326 53,200 - (26,175) 553,355 (26,175)						, , ,	26,175		
Water and sewer 27,430,786 179,297 (32,306) - 27,577,77 Assets under construction 526,326 53,200 - (26,175) 553,35 Total \$ 87,035,728 3,281,164 (727,294) - \$ 89,589,595 Accumulated December 31, 2019 Disposals Amortization December 31, 2019 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment was ever 6,258,929 (9,979) 382,731 6,631,63 Assets under construction - <td< td=""><td>NOTE AND ADDRESS OF THE PARTY O</td><td></td><td></td><td></td><td>3.50</td><td></td><td>-</td><td></td><td></td></td<>	NOTE AND ADDRESS OF THE PARTY O				3.50		-		
Assets under construction 526,326 53,200 - (26,175) 553,357 Total \$ 87,035,728 3,281,164 (727,294) - \$ 89,589,596 Balance at December 31, Amortization 2019 Disposals Amortization 2020 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,826 Vater and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,065 Roads, bridges and culverts 1,985,759 13,939,467 Automotive equipment 1,985,759 13,939,467 Furniture and equipment 1,985,759 13,939,467 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351							-		
Balance at						(32,306)	(26 175)		
Balance at December 31, Amortization December 31, B72,386 - 84,561 \$1,956,947	Assets under construction		526,326		53,200	-	(20,175)		553,351
Accumulated Amortization December 31, 2019 Disposals Disposals Amortization December 31, 2020 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Buildings 7,022,058 - 363,615 7,385,675 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,825 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,826 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 Net book value, December 31, 2019 De	Total	\$	87,035,728		3,281,164	(727,294)	-	\$	89,589,598
Accumulated Amortization December 31, 2019 Disposals Disposals Amortization December 31, 2020 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Buildings 7,022,058 - 363,615 7,385,675 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,825 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,826 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 Net book value, December 31, 2019 De									
Amortization 2019 Disposals Amortization 2020 Land \$ 1,872,386 - 84,561 \$ 1,956,947 Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction -									
Land \$ 1,872,386 - 84,561 \$ 1,956,947 Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,729 Automotive equipment 1,043,133 (149,925) 117,614 1,010,821 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction - - - - - Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Buildings 1,870,063 1,909,629 \$ 34,880,672 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 <t< td=""><td>Accumulated</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>December 31,</td></t<>	Accumulated								December 31,
Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction - - - - Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 Net book value, December 31, 2019	Amortization				2019	Disposals	Amortization		2020
Buildings 7,022,058 - 363,615 7,385,673 Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction - - - - Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 Net book value, December 31, 2019	Lond			¢	1 972 396		84 561	•	1 056 047
Roads, bridges and culverts 8,632,151 (288,255) 579,833 8,923,725 Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction - - - - Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Land \$ 3,211,748 Net book value, December 31, 2019 December 31, 2020 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351				Ψ		-		Ψ	
Automotive equipment 1,043,133 (149,925) 117,614 1,010,822 Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction						(200 255)			
Furniture and equipment 8,722,273 (131,728) 381,275 8,971,820 Water and sewer 6,258,929 (9,979) 382,731 6,631,687 Assets under construction						,			
Water and sewer Assets under construction 6,258,929 (9,979) 382,731 6,631,687 Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Net book value, December 31, 2019 Net book value, December 31, 2019 Net book value, December 31, 2019 Net book value, December 31, 2020 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,063 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351									
Assets under construction	The state of the s				100 41000000 0000000				
Total \$ 33,550,930 (579,887) 1,909,629 \$ 34,880,672 Net book value, December 31, 2019 2020 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,068 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351					0,250,929	(3,313)	302,731		0,031,001
Net book value, December 31, 2019 Net book value December 31, 2019 Net book value December 31, 2019 Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351									
Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351	Total			\$	33,550,930	(579,887)	1,909,629	\$	34,880,672
Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351					Not book value			_	Net book value
Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351					Contraction of the Contract of				
Land \$ 3,211,748 \$ 3,164,702 Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351									· · · · · · · · · · · · · · · · · · ·
Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351					2019				2020
Buildings 10,870,063 10,608,069 Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351	Land			\$	3,211,748			\$	3,164,702
Roads, bridges and culverts 11,985,759 13,939,467 Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351	Buildings				100000-10001-00000-000				10,608,069
Automotive equipment 1,549,141 1,395,518 Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351									13,939,467
Furniture and equipment 4,169,904 4,101,723 Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351	Automotive equipment								1,395,518
Water and sewer 21,171,857 20,946,096 Assets under construction 526,326 553,351					4,169,904				4,101,723
Assets under construction 526,326 553,351	Water and sewer								20,946,096
Total \$ 53 484 798 \$ 54 708 926									553,351
Ψ 00,707,700	Total			\$	53,484,798			\$	54,708,926

Notes to Financial Statements

Year ended December 31, 2020

7. Tangible capital assets (continued):

	Balance at						Balance at
	December 31,				Transfers		December 31
Cost	2018		Additions	Disposals	in (out)		2019
Land	\$ 4,998,656		85,478	_	_	\$	5,084,134
Buildings	16,467,373		1,154,604	(84,484)	354,628		17,892,121
Roads, bridges and culverts	19,861,603		756,307		-		20,617,910
Automotive equipment	1,797,864		794,410	-	-		2,592,274
Furniture and equipment	12,013,634		637,442	(242,088)	483,189		12,892,177
Water and sewer	27,373,418		57,368	-	-		27,430,786
Assets under construction	1,245,872		118,271	-	(837,817)		526,326
Total	\$ 83,758,420		3,603,880	(326,572)	-	\$	87,035,728
			Balance at				Balance a
Accumulated			December 31,	Diamanala	A		December 31
Amortization	 		2018	Disposals	Amortization		2019
Land		\$	1,787,995	-	84,391	\$	1,872,386
Buildings			6,757,492	(82,651)	347,217		7,022,058
Roads, bridges and culverts			8,087,773	-	544,378		8,632,151
Automotive equipment			945,994	_	97,139		1,043,133
Furniture and equipment			8,505,285	(217,150)	434,138		8,722,273
Water and sewer			5,877,082	-	381,847		6,258,929
Assets under construction			-	-	-		-
Total		\$	31,961,621	(299,801)	1,889,110	\$	33,550,930
			-4				Net book value,
			et book value, December 31,				December 31.
			2018				2019
		_	0.040.007			•	0.044.740
Land		\$	3,210,661			\$	3,211,748
Buildings			9,709,881				10,870,063
Roads and bridges			11,773,830				11,985,759
Automotive equipment			851,870 3 508 349				1,549,141 4,169,904
Furniture and equipment			3,508,349				21,171,857
Water and sewer Assets under construction			21,496,336 1,245,872				526,326
Total		\$	51,796,799	, , , , , , , , , , , , , , , , , , ,		\$	53,484,798

Notes to Consolidated financial statements

Year ended December 31, 2020

8. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2020	2019
Equity in tangible capital assets	\$ 49,701,561	\$ 48,266,809
Reserve and reserve funds set aside for		
specific purpose by Council:		
Tax rate stabilization	1,614,719	869,486
Elections	22,452	12,452
Household hazardous waste	14,754	14,754
Winter maintenance	72,133	72,133
Environmental	52,969	52,969
Planning and zoning	_	32,674
Revitalization plan	33,451	33,451
Building Services	112,163	168,163
Uninsured claims	19,699	19,699
Cannabis Implementation	18,819	18,819
Municipal Modernization	627,275	627,275
Utility proceeds	6,409,738	6,409,738
Buildings	(1,334,316)	(890,866)
Vehicles and equipment	437,724	327,079
Roads	539,166	539,165
Water and sewer	3,032,181	2,504,364
Trails	33,403	33,403
Emergency measures	47,745	44,995
Parklands	12,783	12,783
	11,766,858	10,902,536
	\$ 61,468,419	\$ 59,169,345

9. Contingent liabilities:

The Town receives transfers from the governments of Canada and Ontario. Some government transfers are subject to audit by the transferring government with adjustments, if any, repayable to the transferring government. Audit adjustments, if any, are recorded in the accounts in the year in which they become known.

10. Trust funds:

Trust funds administered by the Town amounting to \$284,148 (2019 - \$271,034) have not been included in the consolidated statement of financial position nor have their operations been included in the consolidated statement of operations and accumulated surplus.

Notes to Consolidated financial statements

Year ended December 31, 2020

11. Pension plan:

OMERS provides pension services to more than 500,000 active and retired members and approximately 1,000 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the "Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2020. The results of this valuation disclosed total going concern actuarial liabilities of \$113,055 million (2019 - \$107,687 million) in respect of benefits accrued for service with total going concern actuarial assets at that date of \$109,844 million (2019 - \$104,290 million) indicating a going concern actuarial deficit of \$3,211 million (2019 - \$3,397 million). Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees and the Authority's share is not determinable. As a result, the Town does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed to OMERS for 2020 was \$327,172 (2019 - \$327,383) for current service and is included as an expense on the consolidated statement of operations and accumulated surplus.

12. Public sector salary disclosures:

During 2020, four employees were paid a salary, as defined in the Public Sector Salary Disclosures Act, 1996, of \$100,000 or more by the Town.

Notes to Consolidated financial statements

Year ended December 31, 2020

13. Budget:

The budget adopted by Council was not prepared on a basis consistent with that used to report actual results in these consolidated financial statements. The budget was prepared on a modified accrual basis while Canadian public sector accounting standards require the full accrual basis. The budget figures include a transfer of the anticipated annual surplus to reserves. In addition, the budget expenses all tangible capital asset acquisitions and does not include a full provision for amortization expense. As a result, the budget figures presented in the consolidated statements of operations and accumulated surplus represent the budget adopted by Council, adjusted as follows:

	Council Approved Budget Amount
Revenue:	
Operating	\$15,944,373
Capital	5,296,408
	21,240,781
Less:	
Transfers from other funds	(1,732,719)
Total revenue	19,508,062
Expenses:	
Operating	14,841,996
Capital	5,296,408
Amortization	1,102,377
	21,240,781
Less:	
Transfers to other funds	133,050
Capital expenditures	5,296,408
Total expenses	15,811,323
Budget surplus	\$ 3,696,739

14. Commitments:

- a) The Town has entered into a management services agreement with the Ontario Clean Water Agency ("OCWA") to operate and maintain the Town's water treatment plant and distribution system. The agreement is for a ten year period ending December 31, 2026, at an annual base rate of \$687,539, plus cost of inflation adjustment, plus adjustment for maintaining insurance and plus an estimate for the total chemical costs.
- b) The Town entered into a waste collection services agreement with Riverside Enterprises for a ten year period which ended May 31, 2014, with a base price of \$122,887 to be amended yearly to reflect the cost of inflation. The contract has been taken over by GFL Environmental Inc. and the Town is currently in negotiations to renew this contract. The Town increased its current payment to reflect the cost of inflation to a base price of \$179,663 plus fuel surcharges.

Notes to Consolidated financial statements

Year ended December 31, 2020

14. Commitments (continued):

- c) The Town has entered into a recycling services agreement with Municipal Waste and Recycling consultants for a ten year period which ended April 30, 2019, at an annual cost of \$73,425 plus 1% adjustment per annum. The Town is currently in negotiations to renew this contract.
- d) The Town has entered into a waste disposal services agreement with H. Dodge Haulage Limited for a ten year period ending December 31, 2021, with a base rate of \$268,108 to be adjusted annually based on the number of residential units presented by the Municipal Property Assessment Corporation.
- e) As of December 31, 2020, the Town has available an operating line of credit of \$2,000,000 (2019 \$Nil). There is no balance outstanding on the line of credit of the year end date.

15. Financial instruments:

Transactions in financial instruments may result in an entity assuming or transferring, to another party, financial risks. The Town is exposed to the following risks associated with financial instruments and transactions it is a party to:

a) Credit risk:

Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The Town is exposed to the risk relating to its cash, accounts receivable, taxes receivable, user charges receivable and other long-term receivables.

The Town holds cash accounts with large reputable financial institutions, from which management believes the risk of loss due to credit risk to be remote.

The Town is exposed to credit risk in accounts receivable which includes ratepayers, government and other receivables. The Town measures its exposure to credit risk with respect to accounts receivable based on how long the amounts have been outstanding and management's analysis of accounts.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

b) Liquidity risk:

Liquidity risk is the risk that the Town cannot repay its obligations when they become due to its creditor. The Town is exposed to this risk relating to its accounts payable and accrued liabilities and long-term debt.

The Town reduces its exposure to liquidity risk by monitoring cash activities and expected outflow through extensive budgeting and maintaining enough cash to repay creditors as they become due.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Notes to Consolidated financial statements

Year ended December 31, 2020

15. Financial instruments (continued):

c) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Town is exposed to this risk mainly in respect of its bank facilities and long-term debt.

The Town has minimal interest rate exposure on its bank facilities and long-term debt, which are at fixed rates.

There has been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

16. Effects of COVID-19:

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

Financial statements are required to be adjusted for events occurring between the date of the financial statements and the date of the auditors' report which provides additional evidence relating to conditions that existed as at year end. At the time of approval of these financial statements, the Town has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- The closure of a number of indoor and outdoor facilities to the general public;
- Revisions to the delivery of a number of municipal services in order to contribute toward physical distancing;
- Enhanced protocols implemented in line with Public Health guidelines;
- Put in place measures to limit and control access to the premises by staff and the general public; and
- In certain instances, the Town has deferred payment timeframes and reduced penalty and interest charges.

17. Segmented information:

The Town is a diversified municipal government institution that provides a wide range of services to citizens. Services include water, roads, fire, police, waste management, recreation programs, economic development, land use planning and health and social services. For management reporting purposes, the Town's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Notes to Consolidated financial statements

Year ended December 31, 2020

17. Segmented information (included):

Town services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(a) General Government:

General government consists of: Office of the Mayor, Council expenses, administrative services (including clerks, elections, communications, legal and information technology services, human resources and financial departments). Areas within the general government respond to the needs of external and internal clients by providing high quality, supportive and responsive services. This area supports the operating departments in implementing priorities of Council and provides strategic leadership on issues, relating to governance, strategic planning and service delivery.

(b) Protection Services:

This section consists of fire, police, animal control, building services, emergency measures and management of Provincial Offences Act. Police services ensure the safety of the lives and property of citizens; preserve peace and order; prevent crimes from occurring, detect offenders and enforce the law. Fire services is responsible to provide fire suppression service, fire prevention programs, training and education related to prevention, detection and extinguishment of fires. The building services division processes permit applications and ensure compliance with the Ontario Building Code and with by-laws enacted by Council.

(c) Transportation Services:

The transportation department is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, winter control and street lighting.

(d) Environmental Services:

In addition to management of waterworks, sanitary and storm sewer systems, this area is responsible for waste collection, waste disposal and recycling facilities and programs. This section is responsible for providing clean, potable water meeting all regulatory requirements and responsible for repairing breaks and leaks in the water and sewer system. This section produces quality effluents meeting regulatory requirements and minimizing environment degradation.

(e) Health and Social Services:

This section consists of assistance to aged persons, cemetery services as well as the Town's contribution to the Public Health Sudbury and Districts and Manitoulin-Sudbury District Services Board.

(f) Recreation and cultural:

This section provides public services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure services such as fitness and aquatic programs and provides management of arenas and leisure facilities. This section also contributes to the information needs of the Town's citizens through the provision of library and cultural services and by preserving local history and managing archived data.

Notes to Consolidated financial statements

Year ended December 31, 2020

17. Segmented information (included):

(g) Planning and community developmental:

The goal of this section is to offer coordinated development services in order to maximize economic development opportunities, and to ensure that the Town is planned and developed in accordance with the Ontario Planning Act, Provincial policies and good planning principles, so that Espanola is an enjoyable and beautiful community to live, work, play and shop.

Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, certain government grants and other revenue are apportioned to services based on a percentage of operations.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

Note 17 - Segmented Information

Year ended December 31, 2020

	Gove	General	Protection Services	Transportation Services	Environmental Services	F Health and Social Services	Recreation and Cultural Services	Planning and Development	2020 Total
Revenue:									
Grants \$		2,991,359	25,250	2,443,988	1	1	42,016	٠	5.502.613
User charges		151,936	754,367	13,107	2,841,603	22,662	184,821	14,131	3,982,627
Other		253,954	108,056	ı		1	258	5,000	367,268
	ю́	3,397,249	887,673	2,457,095	2,841,603	22,662	227,095	19,131	9,852,508
Expenses:									
Salaries, wages and benefits	O,	920,356	699,815	1,405,632	254,400	35,947	984,839	27,660	4,328,649
Purchase of goods and materials		74,690	83,654	718,190	413,155	6,378	352,136	9,629	1,657,832
Contracts and services	4,	529,805	2,580,222	183,707	1,534,390	786	238,150	149,160	5,216,220
Amortization of tangible capital assets		3,408	119,956	725,749	884,497	12,202	160,162	3,655	1,909,629
Rents, financial expenses and other		7,336	183,884	146	106,344	534	8,206	2,202	308,652
Interest on long-term debt			1	ī	184,893			ī	184,893
Other transfers		920	164,121	ī		1,432,264	ı		1,597,305
Loss (gain) on disposal of tangible capital assets			(3,200)	21,648	88,259		-	-	106,707
	1,	1,536,515	3,828,452	3,055,072	3,465,938	1,488,111	1,743,493	192,306	15,309,887
Excess (deficiency) of revenue over expenses	3,	1,860,734	(2,940,779)	(597,977)	(624,335)	(1,465,449)	(1,516,398)	(173,175)	(5,457,379)
Funded through:									
Taxation									7,756,453
Annual surplus								\$	2,299,074

Note 17 - Segmented Information

Year ended December 31, 2020

	General	Protection Services	Transportation Services	Environmental Services	Health and F Social Services	Recreation and Cultural Services	Planning and Development	2019 Total
Revenue:								
Grants	3,379,981	54,230	417,929	392,184	ı	74,720	٠	4,319,044
User charges	132,007	743,439	23,250	3,080,837	20,956	429,069	15,266	4,444,824
Other	333,000	100,272	Τ	1	T	907	1	434,179
	3,844,988	897,941	441,179	3,473,021	20,956	504,696	15,266	9,198,047
Expenses:								
Salaries, wages and benefits	978,064	780,908	1,466,367	240,646	34,894	1,237,224	23,893	4,761,996
Purchase of goods and materials	39,448	90,037	707,017	398,549	5,128	417,501	45	1,657,725
Contracts and services	410,359	2,253,072	271,012	1,419,618	642	264,914	107,333	4,726,950
Amortization of tangible capital assets	10,073	97,019	686,008	874,321	3,188	214,058	4,443	1,889,110
Rents, financial expenses and other	10,654	219,813	T	112,015	1	24,693	5,177	372,352
Interest on long-term debt	1	1	1	192,275	ı	ı		192,275
Other transfers	3,227	38,755	1	,	1,404,785	2,750		1,449,517
Loss (gain) on disposal of tangible capital asset	ı	(3,170)	'	24,940	1	1	7,695	29,465
	1,451,825	3,476,434	3,130,404	3,262,364	1,448,637	2,161,140	148,586	15,079,390
Excess (deficiency) of revenue over expenses	2,393,163	(2,578,493)	(2,689,225)	210,657	(1,427,681)	(1,427,681) (1,656,444)	(133,320)	(5,881,343)
Funded through: Taxation								7.757.369
Annual surplus before investment in government business enterprises	usiness enterpr	ises					↔	1,876,026