

Originally prepared by the (Sudbury) Regional Business Centre Revised by The Corporation of The Town of Espanola to reflect it's service area

Please note that funding programs are constantly changing and that new programs continue to be introduced, sometimes replacing old programs. Although the Town of Espanola attempts to maintain this handbook as up to date as possible, it is the reader's responsibility to verify the status of the programs listed in this handbook.

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DIRECTORY OF GRANTS & ASSISTANCE PROGRAMS FOR SMALL BUSINESSES		
BUSINESS GRANTS		
Type of	Description	Contact Information
Business/Program	_	Contact Information
Businesses Related to	If you are an artist, musician, dancer, etc, there are very specific	Visit Canada-Ontario Business service Centre's
the Arts	programs targeted at showcasing your talent on the world stage.	website at www.cbsc.org and search "grants" for
	There are a number of these arts related grant programs for the	more detailed information about each program.
	following business-related activities:	
	■ Dance	Music and Film In Motion
	■ Media Arts	705-674-9954
	■ Visual Arts	www.musicandfilminmotion.com
	 Aboriginal Arts 	
	■ Music	Canada Council for the Arts
	■ Theatre	www.canadacouncil.ca/visualarts
	 Writing and Publishing 	
	 International Cultural Relations Program: Performing Arts 	Ontario Media Development Corporation
	(Music/dance/theatre/multi-disciplinary); Visual and Media	416-314-6858
	Arts; Literature and Publishing; and Film and Television.	www.omdc.on.ca
Businesses	The National Research Council of Canada Industrial Research	The National Research Council and NRC-IRAP
Developing New	Assistance Program (NRC-IRAP) provides financial support to	613-993-9101
Technologies	qualified small and medium-sized enterprises in Canada to help	www.nrc-cnrc.gc.ca/eng/ibp/irap.html
	them develop technologies for competitive advantage. NRC-IRAP	
	operates on a shared-risk model, providing cost-shared financial	
	assistance for research and development projects that meet both the	
	firm and project assessment criteria.	

Not-for-profit	The Ontario Trillium Foundation provides grants to not-for-profit	The Ontario Trillium Foundation
Organizations	organizations in attempt to build healthy and vibrant communities.	1-800-263-2887 or 416-963-4927
	In particular, the Foundation will place priority on supporting	www.trilliumfoundation.org
	organizations that work in the following areas to help Ontarians	
	achieve their potential:	
	 Enhanced success for students and learners 	
	 Healthier and more physically active Ontarians 	
	 Enhanced employment and economic potential for workers 	
	and their families	
	 More effective volunteers and more people engaged in their 	
	communities	
Aboriginal Programs	If you are of aboriginal ancestry, there are business programs than	Aboriginal Funding Tool
	contain non-repayable monies:	www.aboriginalcanada.gc.ca/acp/site.nsf/en/funding.html
	-Aboriginal Business Program: Aboriginal Business Canada assistance is	
	available to eligible applicants for business planning, marketing,	Waubetek Business
	capital and business support costs.	Development Corporation
	-Aboriginal Student Business Loans: The Aboriginal Student Business	705-285-4275
	Loans (ASBL) Program provides loan financing of up to \$1,500 for	www.waubetek.com
	new or existing student businesses. This program is generally for	
	those students who wish to create their own summer business or	Gezhtoojig Employment
	become self-employed.	and Training
	-Waubetek Local Initiatives Fund: Funds to support the local/regional	705-524-6772
	community economic development initiatives. A maximum of	www.gezhtoojig.ca
	\$5,000 is available for each eligible project.	
	- Capital for Aboriginal Prosperity and Entrepreneurship: Funding intends	Capital for Aboriginal Prosperity and
	to invest in diverse industries and regions with a goal of fulfilling its	Entrepreneurship
	mission to promote entrepreneurial values among Aboriginal people	514-982-3905
	through the funding and development of successful businesses	www.capefund.ca
	located on or off reserve.	
Northern Ontario	Residents of Northern Ontario who plan to start their own business	Northern Ontario Heritage Fund Corporation
Heritage Fund -	may be eligible for a grant up to \$125,000 for leasehold	1-800-461-8329
Northern Ontario	improvements, capital costs and marketing costs. The entrepreneur	www.nohfc.com
Entrepreneur	is responsible for a 10% contribution of the required costs along	
Program	with providing a business plan.	

Northern Ontario	New and existing enterprises that will create jobs in Northern	Northern Ontario Heritage Fund Corporation
Heritage Fund –	Ontario can be eligible for a maximum project funding that will	1-800-461-8329
Enterprises North Job	generally not exceed 50% of eligible costs up to \$1 million. Up to	www.nohfc.com
Creation Program	one half of the NOHFC funding may be in the form of a	
	conditional grant with the remainder in the form of a repayable	
	loan. Eligible sectors include: agriculture, telecommunications,	
	manufacturing, technology, forest products, mining, and resource-	
	based, cultural, adventure, or nature-based tourism.	
Northern Ontario	NOHFC may provide private sector companies with 50% of eligible	Northern Ontario Heritage Fund Corporation
Heritage Fund –	costs in the following formats: non-repayable contributions of up to	1-800-461-8329
Private Sector	\$100,000; repayable loans of up to \$1 million or 50% of eligible	www.nohfc.com
Emerging	project costs (whichever is less); or up to one half of the funding in	
Technology Grant	the form of a conditional grant with the remainder in the form of a	
	repayable loan. Eligible initiatives include: Information and	
	communications technology projects; film development and	
	production; staff training; value-added projects; marketing;	
	biotechnology and life sciences projects; land servicing costs; capital	
	project costs or intellectual property development.	
Northern Ontario	NOHFC may provide public sector companies with a conditional	Northern Ontario Heritage Fund Corporation
Heritage Fund –	grant, repayable loan or forgivable performance loan of generally up	1-800-461-8329
Public Sector	to 50 percent of eligible costs, normally not exceeding \$1 million	www.nohfc.com
Emerging	per project. NOHFC may consider higher levels of assistance on a	
Technology Grant	case-by-case basis. Eligible initiatives include: information &	
	communications technology infrastructure; Centres of Excellence;	
	film development and production; value-added products; capital	
	project costs & intellectual property development; biotechnology	
	and life sciences projects.	

Northern Ontario	Residents of Northern Ontario, 18 to 29 years old (inclusive), who	Northern Ontario Heritage
Heritage Fund	are planning to start their own for-profit business in the North may	Fund Corporation
Corporation –	receive a grant of up to 85 per cent of eligible costs, to a maximum	1-800-461-8329
Northern Ontario	of \$25,000 per project for capital costs. A cash investment of 10%	www.nohfc.com
Young Entrepreneur	of the NOHFC's contribution is required. The venture must	
Program	operate on a full-time basis and it cannot be an expansion or natural	
	extension of a business.	
Northern Ontario	This program encourages partnerships that find effective ways to	Northern Ontario Heritage Fund Corporation
Heritage Fund -	create jobs and improve economic prospects in the North through	1-800-461-8329
Infrastructure and	improvements to infrastructure. Eligible applicants may include	www.nohfc.com
Community	partnerships and alliances comprising municipalities, private sector	
Development	businesses and organizations, federal government and other	
Program	government-related agencies. For infrastructure projects, the	
	assistance amount will generally not exceed the lesser amount of	
	50% or \$1 million, and for community development projects,	
	assistance will generally not exceed the lesser or 50% or \$50,000.	
Northern Ontario	The NOHFC's Northern Energy Program enables northern	Northern Ontario Heritage Fund Corporation
Heritage Fund –	businesses and non-profit organizations to manage and reduce the	1-800-461-8329
Northern Energy	costs of energy generation and conservation. The program has two	www.nohfc.com
Program	distinct elements: Renewable Energy Planning and Internal Energy	
	Generation projects. For more information to find out if you are	
	eligible, please call, or visit the NOHFC website	
Summer Company	The program provides hands-on business training and mentoring,	Regional Business Centre- Summer Company
	and awards of up to \$3,000 to help enterprising young people aged	Program
	15-29 start and run their own businesses during the summer.	705-688-7582 or 1-800-668-7582
	Deadline to apply is usually beginning of April.	www.ontario.ca/summercompany

	CAPITAL FINANCING AND WO	RKING CAPITAL
Program	Description	Contact Information
Canada Small	A loan of up to \$500,000 available to manufacturing,	Any chartered bank, caisse populaire
Business Financing	wholesale or retail trade, service, commercial fishing,	and/or credit union
Loan (CSBF)	construction, transportation and communication businesses	613-954-5031 or 1-800-328-6189
	in order to finance capital costs (plant, equipment, land and	www.ic.gc.ca/eic/site/csbfp-pfpec.nsf/eng/Home
	buildings) with a repayment period of a maximum of ten	
	years. Interest rate is set at 1.75% above prime to a	
	maximum of prime plus 3%. Equity Contribution is 10% to	
	20% of amount borrowed, in either cash or fixed assets. The	
	personal guarantee cannot exceed 25%. The government	
	guarantees 80% to 90% of the loan. Administration fees	
	(2%) are required.	
Northern Ontario	New and existing enterprises that will create jobs in	Northern Ontario Heritage Fund Corporation
Heritage Fund –	Northern Ontario can be eligible for a maximum project	1-800-461-8329
Enterprises North	funding that will generally not exceed 50% of eligible costs	www.nohfc.com
Job Creation	up to \$1 million. Up to one half of the NOHFC funding	
Program	may be in the form of a conditional grant with the	
	remainder in the form of a repayable loan. Eligible sectors	
	include: agriculture, telecommunications, manufacturing,	
	technology, forest products, mining, and resource-based,	
	cultural, adventure, or nature-based tourism.	

Northern Ontario	NOHFC may provide private sector companies with 50%	Northern Ontario Heritage Fund Corporation
Heritage Fund –	of eligible costs in the following formats: non-repayable	1-800-461-8329
Private Sector	contributions of up to \$100,000; repayable loans of up to \$1	www.nohfc.com
Emerging	million or 50% of eligible project costs (whichever is less);	
Technology Grant	or up to one half of the funding in the form of a conditional	
	grant with the remainder in the form of a repayable loan.	
	Eligible initiatives include: Information and	
	communications technology projects; film development and	
	production; staff training; value-added projects; marketing;	
	biotechnology and life sciences projects; land servicing	
	costs; capital project costs or intellectual property	
	development.	
Northern Ontario	NOHFC may provide public sector companies with a	Northern Ontario Heritage Fund Corporation
Heritage Fund –	conditional grant, repayable loan or forgivable performance	1-800-461-8329
Public Sector	loan of generally up to 50 percent of eligible costs, normally	www.nohfc.com
Emerging	not exceeding \$1 million per project. NOHFC may	
Technology Grant	consider higher levels of assistance on a case-by-case basis.	
	Eligible initiatives include: information & communications	
	technology infrastructure; Centres of Excellence; film	
	development and production; value-added products; capital	
	project costs & intellectual property development;	
	biotechnology and life sciences projects.	
Northern Ontario	This program encourages partnerships that find effective	Northern Ontario Heritage Fund Corporation
Heritage Fund –	ways to create jobs and improve economic prospects in the	1-800-461-8329
Infrastructure and	North through improvements to infrastructure. Eligible	www.nohfc.com
Community	applicants may include partnerships and alliances	
Development	comprising municipalities, private sector businesses and	
Program	organizations, federal government and other government-	
	related agencies. For infrastructure projects, the assistance	
	amount will generally not exceed the lesser amount of 50%	
	or \$1 million, and for community development projects,	
	assistance will generally not exceed the lesser or 50% or	
	\$50,000.	

Northern Ontario	The NOHFC's Northern Energy Program enables northern	Northern Ontario Heritage Fund Corporation
Heritage Fund –	businesses and non-profit organizations to manage and	1-800-461-8329
Northern Energy	reduce the costs of energy generation and conservation.	www.nohfc.com
Program	The program has four distinct elements: Renewable Energy	
	Planning, Renewable Energy Capital Cost-Differential	
	Assistance, New Internal Energy Generation projects and	
	Energy Conservation Pilot Projects. For more information	
	to find out if you are eligible, please call, or visit the	
	NOHFC website	
LaCloche Manitoulin	LAMBAC now offers small business loans of up to	LaCloche Manitoulin Business Assistance Corporation
Business Assistance	\$150,000 to an existing small business owner wanting to	(LAMBAC)
Corporation	expand his/her business or an entrepreneur wanting to start	705-869-3656
(LAMBAC)	a business in the LaCloche-Manitoulin region, but in either	1-800-461-5131
Standard Business	case are unable to secure funding from traditional sources.	www.lambac.org
Loan Program	Loans are subject to the interest rate set on the day of offer	
	- they can be term or demand and seasonal payments can be	
	negotiated (i.e. large payments in your season and smaller in	
	your off-season). Currently the rate is 6.6% including life	
	insurance. They also have a preferred rate of 5.1%	
	including life insurance if you meet certain security criteria.	
	All LAMBAC loans are open and can be repaid without	
	penalty at any time.	
LaCloche Manitoulin	Special loans are available to larger businesses to a	LaCloche Manitoulin Business Assistance Corporation
Business Assistance	maximum of \$500,000 through the North Eastern Ontario	(LAMBAC)
Corporation	Investment Pool network. LAMBAC, as a member of this	705-869-3656
(LAMBAC)	network, can process your loan application. It will be	1-800-461-5131
Larger Business	reviewed by an independent analyst; therefore, the process	www.lambac.org
Loan Program	will take a little longer than their standard loan. All other	
	terms are similar to the standard loan offer (see above).	
LaCloche Manitoulin	Micro loans to a maximum of \$5,000 repayable over 36	LaCloche Manitoulin Business Assistance Corporation
Business Assistance	months are available to any business, large or small. These	(LAMBAC)
Corporation	loans are reviewed within the office and approved by the	705-869-3656
(LAMBAC)	Manager. The application is short and the funds can be	1-800-461-5131
Micro Loan Program	disbursed quickly.	www.lambac.org

BDC Subordinate	An innovative form of financing that combines the	Business Development Bank of Canada
Financing	characteristics of term financing and venture capital.	705-670-6482
1	Businesses with strong growth potential and high quality	www.bdc.ca
	management may be eligible for quasi-equity financing	N N N S de l'ex
	between \$250,000 and \$10 million for expansion and market	
	development projects. Repayment is flexible and is tied.	
BDC Innovation	Up to \$250,000 to help innovative businesses position	Business Development Bank of Canada
Financing	themselves to take advantage of new markets and new	705-670-6482
8	technologies available to today's global players.	www.bdc.ca
BDC Term	Flexible term financing for a variety of commercially viable	Business Development Bank of Canada
Financing	projects, including expansion projects, plant overhauls, the	705-670-6482
	purchase of existing businesses and the acquisition of fixed	www.bdc.ca
	assets. In some cases, financing may be used to reconstitute	
	working capital depleted by capital expenditures or to	
	finance sales growth. Start-up financing of up to \$100,000	
	for fixed assets and leaseholds with a repayment period of a	
	maximum of 6 years. The payments are tailored to cash flow	
	and carry a fixed or floating interest rate in the range of	
	prime plus 3-7%. There is a four-step program that must be	
	followed: Preparation, Management Support, Financing, and	
	Ongoing Support. Taking security on principal residence is	
	not allowed. Bars with alcohol sales more than 50% are not	
	accepted.	
BDC Working	BDC's working capital solutions complement your existing	Business Development Bank of Canada
Capital	line of credit and help provide you with the cash flow to	705-670-6482
	fuel your growth. Offering flexible repayment terms and up	www.bdc.com
	to \$250,000 long-term financing, BDC can be a winning	
	partner for success. Eligible businesses are those with: an	
	existing line of credit with a chartered bank or credit	
	union/caisse populaire; a normal level of working capital	
	assistance from conventional sources; an experienced	
	management team and solid profit history; projected growth	
	sales and good profit potential; review engagement or	
	audited year-end financial statements.	

BDC Venture Capital	BDC Venture capital is a major venture capital investor in	Business Development Bank of Canada
bbc venture Capitar		705-670-6482
	Canada, active at every stage of the company's development	
	cycle, from seed through expansion, with a focus on	www.bdc.com
	technology-based businesses that have high growth potential	
	and that are positioned to become dominant players in their	
	markets.	
TD Canada Trust	Finance equipment with the Interest Only Term Loan. With	TD Canada Trust
Interest Only Term	the Interest Only Term Loan, you can invest in your	705-869-3051
Loan	business today and defer principal repayments for up to 12	www.tdcanadatrust.com/agriculture
	months.	
TD Canada Trust	If you are looking to finance a new property, expand	TD Canada Trust
Business Mortgage	existing premises, or consolidate your business debts, a TD	705-869-3051
	Canada Trust Business Mortgage can be a flexible way to	www.tdcanadatrust.com/smallbusiness/bus mort.jsp
	achieve your goal.	, 1
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TD Canada Trust	Offers you flexible credit to meet your day-to-day operating	TD Canada Trust
Business Line of	needs.	705-869-3051
Credit		www.tdcanadatrust.com/smallbusiness/cred_line.jsp
TD Canada Trust	Provides an excellent way to finance purchases, make	TD Canada Trust
Small Business Loan	improvements to assets, and expand your business.	705-869-3051
		www.tdcanadatrust.com/smallbusiness/cred_csbfl.jsp
TD Venture Line of	Gives you access to an operating line of credit with	TD Canada Trust
Credit Visa Card	convenient credit card access.	705-869-3051
		www.tdcanadatrust.com/tdvisa/venture.jsp
TD Canada Trust	Offers you flexible credit to meet your day-to-day U.S.	TD Canada Trust
U.S. Dollar Business	Dollar banking needs.	705-869-3051
Line of Credit		www.tdcanadatrust.com/smallbusiness/USbanking/usd_loc.jsp
RBC Visa CreditLine	A \$50,000 line of credit, which is secured as a normal line of	RBC Royal Bank
	credit (cash or real estate) and with an interest rate of prime	705-869-3241
	plus 0.9% to 6.9%. There is a 2% minimum monthly plus	www.rbcroyalbank.com/business/financing/creditline.html
	interest – it acts like a credit card.	
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RBC Operating Line	A line of credit, starting at \$5,000, which is based on the	RBC Royal Bank
of Credit	personal credit worthiness of the applicants/owners of the	705-869-3241
	business as well as that of the business. Low monthly fee of	www.rbcroyalbank.com/business/financing/operating-lines-of-
	\$15 for the credit line. Automatic transfer of surplus deposit	<u>credit.html</u>
	balances to your outstanding credit line for an additional	
	\$10 per month. Interest is to be covered through your	
	regular deposits made to your Royal Bank Business Deposit	
	Account. Minimum monthly deposits must cover the cost	
	of the interest. The interest paid on your Royal Bank	
	OperatingLine is based in the Royal Bank Prime rate plus a	
	premium depending on your credit history.	
RBC Commercial	A commercial mortgage provides funding over \$1,000,000	RBC Royal Bank
Mortgage	for long-term financing of income producing properties.	705-869-3241
	Variable and fixed rates are available. Variable rate option	www.rbcroyalbank.com/business/financing/commercial-
	(prime-based) can be converted to fixed rate option.	mortgages.html
	Mortgages are available for a maximum of 5 years (10 years	
	for CMHC-insured properties). Multi-residential buildings	
	may be amortized over 25 years (CMHC- insured may be up	
	to 35 years). Other types of property may be amortized over	
	20 years.	
RBC Business	Subject to credit approval, overdraft protection provides	RBC Royal Bank
Overdraft Protection	between \$500 and \$5000 of protection for most bank	705-869-3241
	accounts.	www.rbcroyalbank.com/products/deposits/overdraft-
		<u>protection.html</u>

Credit Union	Through Espanola & District Credit Union's Commercial	Espanola & District Credit Union Limited
Commercial	Services Department, they can provide financing to:	705-869-3001
Mortgages & Term	 purchase land and buildings 	www.espanolacu.com
Loans	 renovate and expand existing buildings 	
	purchase equipment	
	• refinance	
	Their services include commercial mortgages and	
	commercial loans at competitive rates and fees structured to	
	meet the needs of each individual business. They offer	
	payment options from weekly to annual, fixed or variable	
	rates, flexible terms and conditions.	
Credit Union	Directly linked to your Business Account, once established,	Espanola & District Credit Union Limited
Commercial Line of	this option allows business members immediate access to	705-869-3001
Credit	credit should the balance fluctuate into a negative amount,	www.espanolacu.com
	without having to transfer funds from one account to	
	another, and without an additional service fee. Interest is	
	payable monthly, if applicable. Rates are variable and move	
	with EDCUL prime.	
Desjardins Visa	This unique product is only available exclusively to	Caisse populaire Vermillion
Business Freedom	Desjardins Caisse Populaire Members. This 3-in-1 financing	Business Centre
Solution	package tailored to small and medium enterprises,	705-869-2317
	professionals and the self-employed. Business Freedom	www.desjardins.com/en/entreprises/solutions/cartes/solutions-
	Solutions allows you to get the benefits of a financing tool	<u>libre-affaire</u>
	that is complete, economical, convenient and easy.	
Desjardins	For loans of \$50,000 or more, purchase equipment, real	Caisse populaire Vermillion
Term Financing	estate, expand, your business, etc Choose from a fixed or	Business Centre
	variable rate, open or closed term. Terms duration, interest	705-869-2317
	rates, and set up fees vary depending on the asset being	www.desjardins.com/en/entreprises/solutions/financement/court-
	financed and amount of the loan.	<u>terme</u>
Desjardins	For revolving credit of \$50,000 or more to fund inventory,	Caisse populaire Vermillion
Operating Line of	accounts payable, etc Variable rate fluctuates with Prime	Business Centre
Credit	rate. Interest rates, and set up fees vary depending on the	705-869-2317
	asset being financed and amount of the financing.	www.desjardins.com/en/entreprises/solutions/financement/court-
		terme/exploitation.jsp

YOUTH LENDING PROGRAM		
Program	Description	Contact Information
CYBF(Canadian	LAMBAC can help young people access a loan program for	LaCloche Manitoulin Business Assistance Corporation
Youth Business	young entrepreneurs. An unsecured loan of up to \$15,000	(LAMBAC)
Foundation)	is possible and the entrepreneur is matched with a mentor	705-869-3656
	to help develop the new business. Under some	1-800-461-5131
	circumstances LAMBAC may contribute matching funds.	www.lambac.org/index.php/en/lacloche-manitoulin-business-
		development-programs/business-loans-program

EMPLOYMENT PROGRAMS		
Program	Description	Contact Information
Targeted Wage	Human Resources and Skills Development Canada supports	Service Canada
Subsidy Program	several Employment Programs to help unemployed and underemployed	705-869-7030
	Canadians, including those facing barriers to employment. The	www.servicecanada.gc.ca/eng/epb/ebsm/index.shtml
	Government of Canada also provides funding to provinces and	
	territories for skills and employment training programs through Labour	
	Market Development Agreements.	
Summer Job Service	Offers Ontario youth free job search and self-marketing services. The	Cambrian College
	program offers employers at \$2/hour wage subsidy for businesses and	www.cambriancollege.ca
	community organizations that employ students for the summer (from	705-869-4113
	April 1 st to September 30 th). To qualify, students must be aged 15 to 30	
	and planning to return to school in the fall. Businesses and farms as	Ministry of Northern Development and Mines
	well as not-for-profit and other community organizations can apply to	705-869-1532
	receive the hiring incentive.	
		Summer Job Service
		www.tcu.gov.on.ca/eng/jobseekers/sjs.html
Opportunities Fund	Provides wage subsidies for hiring people with disabilities. Also	Service Canada
	provides qualified workers and screening as well as on-site support for	705-869-7030
	employers and workers.	www.hrsdc.gc.ca
Ontario Disability	The Ontario Disability Support Program Income Support helps people	Ministry of Community and Social Services
Support Program	with disabilities get ready for work and find a job, or start their own	1-800-461-1167
	business.	www.mcss.gov.on.ca

Career Focus	Provides funding for employers to help post-secondary graduates aged	Service Canada
	15-30 to obtain career-related work opportunities in Canada to support	705-869-7030
	their development of advanced skills, to help them make career-related	www.servicecanada.gc.ca
	links to the job market, and to assist them in becoming leaders in their	_
	field. The graduates cannot be recipients of Employment Insurance	
	benefits.	
Self-Employment	People on Employment Insurance (EI) interested in entrepreneurship	LaCloche Manitoulin Business Assistance
Benefit (SEB)	may be eligible for the Self-Employment Benefit (SEB) Program that	Corporation (LAMBAC)
	they deliver on behalf of Employment Ontario. This Employment	705-869-3656
	Ontario program is funded in part by the Government of Canada. To	1-800-461-5131
	facilitate the transition to self-employment, the SEB Program provides	www.lambac.org/index.php/en/lacloche-manitoulin-
	income support, training and consultation to qualified EI recipients	business-development-programs/lacloche-manitoulin-
	who have a viable business idea. Specifically, the SEB Program provides	<u>business-services</u>
	program information, orientation, Ten-week business plan development	
	phase and mentoring and business counselling for qualified participants.	
Canada Summer Jobs	Canada Summer Jobs is a government initiative that provides funding	Service Canada
	to help employers create summer job opportunities for students. It is	705-869-7030
	designed to focus on local priorities while helping both students and	1-800-935-5555 or 1-800-926-9105
	their communities. This initiative provides work experiences for	www.servicecanada.gc.ca
	students, supports organizations, including those that provide	
	important community services and recognizes that local circumstances,	
	community needs and priorities vary widely. Canada Summer Jobs	
	encourages not-for-profit organizations, public-sector employers and	
	small businesses with 50 or fewer employees to create jobs that not only	
	meet their needs, but also benefit students looking to gain work	
	experiences. The deadline is usually the end of February.	

Job Connect	Job Connect provides assistance with career planning and job-search	Cambrian College Job Connect
	techniques, work experience placements, and on-the-job training for	705-869-4113
	Ontarians, primarily young people, to gain the skills and knowledge to	www.cambrianjobconnect.ca
	find and keep jobs. Training subsidies to a max of \$4.00/ hour	
	(conditions apply). The positions must be full-time and have Workplace	
	Safety and Insurance coverage.	
Premium Reduction	The Premium Reduction Program allows employers to pay	Service Canada
Program	Employment Insurance premiums at a reduced rate if their employees	705-869-7030
	are covered by a short term disability plan that meets certain	www.servicecanada.gc.ca/eng/cs/prp/0200 000.shtml
	requirements set by Human Resources and Skills Development Canada.	
	To be considered for a premium reduction, a plan that provides short-	
	term disability benefits to employees must: provide at least 15 weeks for	
	benefits for short-term disability; match or exceed the level of benefits	
	provided under EI; pay benefits to employees after 14 days of illness or	
	injury; be accessible to employees within three months of hiring; cover	
	employees on a 24-hour-a-day basis.	

	TAX CREDITS		
Program	Description	Contact Information	
Ontario Cooperative Education Tax Credit	The Co-operative Education Tax Credit (CETC) is a refundable tax credit. It is available to employers who hire students enrolled in a co-operative education program at an Ontario university or college. The Canada Revenue Agency (CRA) administers the program on behalf of Ontario through the federal income tax system. The CETC is based on salaries and wages paid to a student in a co-operative education work placement. The maximum credit for each work placement is \$3,000. Most work placements are for a minimum employment period of 10 weeks up to a maximum of four months.	Ministry of Revenue – Credits, Benefits and Incentives Division 1-866-668-8297 www.rev.gov.on.ca/english/credit/cetc/index.html	
Ontario Media Development Corporation (OMDC)	The OMDC administers a variety of tax credit programs which include the Ontario Government's book publishing, film, television, digital media and sound recording tax credit programs.	Ontario Media Development Corporation 416-314-6858 www.omdc.on.ca	
	TRAINING PROGRAMS		
Program	Description	Contact Information	
Entrepreneurship	Training related to self-employment and business start-up. Resources include financing availability, preparing a business plan, market research and general start-up steps.	LaCloche Manitoulin Business Assistance Corporation (LAMBAC) 705-869-3656 1-800-461-5131 www.lambac.org	
		The Regional Business Centre 705-647-4455 1-800-668-7582 ext.4633 www.regionalbusiness.ca Town of Espanola Economic Development 705-869-1087 www.town.espanola.on.ca	

Ontario Works	Designed to work with business owners seeking to hire employees.	Ontario Works
	Ontario Works is a proven recruitment alternative that will provide	705-862-7850
	employers with capable and motivated candidates.	www.mcss.gov.on.ca/en/mcss/programs/social/ow/
Adult Continuing	Support services include counseling, tutoring, financial aid, employment	Cambrian College Continuing
Education	assistance and skills development.	Education Centre
		705-566-8101 x. 7542
		Laurentian University's Centre for
		Continuing Education
		1-705-675-1151
		www.laurentian.ca
		College Boreal – Education permanente 1-800-361-6673 or 705-560-6673 x. 602 www.borealc.on.ca
Assistance with	Programs serve the unemployed with a focus on youth. Individuals	Cambrian College Employment Services
Finding Employment	access information on careers and occupations, work experience	705-869-4113
	placements, the local job market, training opportunities, and job search techniques.	www.cambriancollege.ca
	teeriniques.	Service Canada
		705-869-7030
		www.servicecanada.gc.ca

	RESEARCH AND DEVELOPMENT GRANTS/TAX INCENTIVES		
Program	Description	Contact Information	
Scientific Research	A federal tax incentive program to encourage Canadian	Canada Revenue Agency SR&ED Program	
& Experimental	businesses of all sizes and in all sectors to conduct research	1-800-267-6999	
Development	and development (R&D) in Canada that will lead to new,	www.cra-arc.gc.ca/txcrdt/sred-rsde/bts-eng.html	
Program	improved or technologically advanced products or processes.		
	The SR&ED program is the largest single source of federal		
	government support for industrial research and development.		
	Claimants can apply for SR&ED investment tax credits for		
	expenditures such as wages, materials, machinery, equipment,		
	some overhead, and SR&ED contracts.		
Ontario Innovation	To foster development of growing innovative firms, Ontario	Canada Business	
Tax Credit	provides a 10% refundable tax credit for small/medium sized	1-888-745-8888 www.canadabusiness.ca/eng/summary/2873/	
	Canadian Controlled Private Corporations performing R&D.		
Ontario Business	The Ontario Business Research Institute Tax Credit	Ministry of Revenue	
Research Institute	(OBRITC) is a 20% refundable tax credit for SR&ED	Tax Advisory Services Branch –	
Tax Credit	expenses incurred in Ontario under an eligible contract with an	Corporations Tax Section	
	ERI. Qualifying expenditures are capped at \$20 million	1-866-668-8297	
	annually. The maximum annual credit is \$4 million. It is	www.rev.gov.on.ca/english/credit/obritc	
	available to a qualifying corporation that performs scientific		
	research and experimental development (SR&ED) in Ontario		
	under a contract with an eligible research institute (ERI). The		
	Canada Revenue Agency (CRA) administers the program on		
	behalf of Ontario through the federal income tax system.		
	Small businesses may claim the OBRITC in addition to the		
2 " 1 1	Ontario Innovation Tax Credit.		
Canadian Institute of	The Canadian Institute of Health Research is the major federal	Canadian Institute of Health Research	
Health Research	agency responsible for funding health research in Canada.	613-941-2672 or 1-888-603-4178	
	There are numerous programs available.	www.cihr-irsc.gc.ca	

Networks of Centres of Excellence (NCE)	Networks of Centres of Excellence are unique partnerships among universities, industry, government and not-for-profit organizations aimed at turning Canadian research and entrepreneurial talent into economic and social benefits for all Canadians. Three Canadian federal granting agencies – The Canadian Institute of Health Research (CIHR), The National Sciences and Engineering Research Council of Canada (NSERC), and the Social Sciences and Humanities Research Council of Canada (SSHRC) – and Industry Canada combine	Networks of Centres of Excellence 613-995-6010 www.nce.gc.ca
Ontario Centres of Excellence	their efforts to support and oversee the NCE initiative. Companies partner with the networks to access research, technologies and scientists, and to train graduate students.	Ontario Centres of Excellence 416-861-1092 1-866-759-6014 www.oce-ontario.org
Natural Sciences & Engineering Research Council of Canada (NSERC)	NSERC's role is to make investments in people, discovery and innovation for the benefit of all Canadians. It invests in people by supporting more than 20,000 university students and postdoctoral fellows in their advanced studies. It promotes discovery by funding nearly 11,800 university professors every year. It helps make innovation happen by encouraging about 1,400 Canadian companies to invest in university research and training.	Natural Sciences & Engineering Research Council of Canada (NSERC) 613-995-4273 www.nserc.gc.ca
Canada Foundation for Innovation	This foundation covers up to 40% of a project's infrastructure costs which can be used for research and development infrastructure costs in partnership with universities, colleges, research hospitals, and non-profit research institutions.	Canada Foundation for Innovation 613-947-6496 www.nserc.gc.ca
Going Global Innovation	Covers up to 50% of eligible cost ranging from a minimum of \$5,000 to a maximum of \$75,000. GGI pays eligible expenses for Canadian researchers to meet with key research and development players in foreign countries who are pursuing collaborative opportunities.	Foreign Affairs and International Trade Canada 1-800-267-8376 www.tradecommissioner.gc.ca/eng/science/going_global.jsp

The Health	There are a number of programs that can provide up to	The Health Technology Exchange
Technology	\$100,000 towards an approved project. Each program	647-258-0381 ext. 221
Exchange	provides a different set of rules for eligibility.	www.htx.ca
MaRS Discovery	Qualified entrepreneurs are matched with MaRS advisors to	MaRS Discovery District
District	determine their capital requirements, prepare their	416-673-8100
	presentation and get them in front of the right potential	www.marsdd.com
	investors. MaRS has developed relationships with public and	
	private investors.	
Ministry of Research	The MRI focuses on supporting research and innovation.	Ministry of Research & Innovation
& Innovation (MRI)	There are a number of repayable & non-repayable funding	1-866-446-5216
	options available.	www.mri.gov.on.ca/english/programs/default.asp
Ontario Innovation	IDF will provide financial support covering up to 50 percent	Ministry of Research & Innovation Commercialization
Demonstration Fund	of eligible costs for approved Eligible Projects that have as	Branch
	their goal commercialization. The funding ranges from a	416-326-8458
	minimum of \$100,000 to a maximum of \$4,000,000 per	www.mri.gov.on.ca/english/programs/idf/guidelines.asp
	project.	
Ontario Venture	OVFC is a joint initiative between the Government of Ontario	Ontario Venture Capital Fund
Capital Fund	and leading institutional investors to invest primarily in	1-866-964-4141
	Ontario-based and Ontario-focused venture capital and	www.ovcf.com/FundFinder/FundFinder/tabid/78/Default.aspx
	growth equity funds that support innovative, high growth	
	companies.	

	PARTNERSHIPS, INTERNSHIPS AND APPRENTICESHIPS		
Program	Description	Contact Information	
FedNor's Youth	This initiative is designed to provide recent college and	FedNor	
Internship - Not-	university graduates with education-related work experience	705-474-0400	
For-Profit Fund	in not-for-profit organizations that carry out community	www.business-	
	economic development activities and/or provide support	central.ca/studentemployment/studentemployment.php?id=136	
	services, information and skills training to entrepreneurs		
	and small businesses across Northern Ontario. The person		
	must have graduated within 3 years and be under the age of		
	30. FedNor will contribute 90% of the requested amount		
	up to \$27,500.		
FedNor's Youth	This initiative is designed to provide recent college and	FedNor	
Internship – Private	university graduates with education-related work experience	705-474-0400	
Sector Program	within small businesses that are conducting incremental,	www.business-	
	project-based activity in the areas of innovation	central.ca/studentemployment/studentemployment.php?id=136	
	connectedness and trade across Northern Ontario. The		
	person must have graduated within 3 years and be under		
	the age of 30. FedNor will contribute 50% of the requested		
	amount up to \$27,500.		

Northern Ontario	This program provides wage subsidies to help Northern	Northern Ontario Heritage
Heritage Fund –	Ontario employers invest in our young workforce. Private	Fund Corporation
Youth Internship	and public sector employers in Northern Ontario involved	1-705-945-6700
and Co-op Program	in the following areas: health care, social services, value-	1-800-461-8329
	added manufacturing, emerging technologies,	www.mndmf.gov.on.ca/nohfc/programs/youth internship and co-
	environmental sciences, and other activities that will result	op e.asp
	in an economic or social development advantage for	
	Northern Ontario.	
	Co-op placements may receive a contribution of up to	
	50% or a wage subsidy to a maximum of \$6.00 per hour.	
	Internships may receive up to 50% of a recent Northern	
	Ontario graduate's salary to a maximum of \$27,500	
	annually (private sector), or up to 90% of a recent	
	Northern Ontario graduate's salary to a maximum of	
	\$27,500 annually (public sector).	
Job Creation	Provides unemployed individuals with opportunities to	Service Canada
Partnership	maintain or enhance job skills. At the end of their	705-869-7030
_	participation (up to 52 weeks), clients will have recent work	www.servicecanada.gc.ca
	experience to add to their resumes and this, together with	
	the networking which participants are able to do while on a	Human Resources and Skills
	project, increases their chances of successfully finding long-	Development Canada
	term employment. Businesses, not-for-profit organizations,	705-670-6677
	crown corporations, municipal and provincial government,	www.hrsdc.gc.ca
	band/tribal councils, and public health and education	
	institutions are eligible for sponsorship.	
Career Edge	The Career Edge internship program provides entry-level	Career Edge
	work experience for university or college graduates eager to	416-977-EDGE (3343) or 1-888-507-EDGE(3343)
	put their education to work, while offering employers the	www.careeredge.ca
	unlimited potential that comes with hiring bright, young	
	talent. These internships are paid positions that last from 6	
	to 12 months.	

Internship Program	This Program provides financial assistance to innovative	National Research Program
with Innovative	small and medium-sized enterprises in Canada to hire post-	613-993-9101 or 1-877-672-2672
Small and Medium-	secondary science, engineering, technology, business and	www.nrc-cnrc.gc.ca/eng/services/irap/youth-initiatives.html
Sized Enterprises	liberal arts graduates. Graduates work on innovative	
	projects within the small and medium-sized enterprise	
	environment and may participate in research, development	
	and commercialization of technologies. In some cases,	
	small and medium-sized enterprises may be collaborating	
	with a National Research Council of Canada (NRC)	
	institute or with the Industry Canada Communications	
	Research Centre. In addition to meeting the needs of	
	innovative small and medium-sized enterprises, this	
	Program facilitates the transition of highly skilled young	
	people to a rapidly changing labour market.	
Ontario Youth	OYAP is a School to Work program that opens the door	Ontario Youth Apprenticeship Program
Apprenticeship	for students to explore and work in apprenticeship	www.oyap.com/index.cfm?fuseaction=homepage&language=E
Program	occupations starting in Grade 11 or Grade 12 through the	
	Cooperative Education program. Students have an	
	opportunity to become registered apprentices and work	
	towards becoming certified journeypersons in a skilled	
	trade while completing their secondary school diplomas.	
Apprenticeship	Standardized training for jobs in the trades. Employers	Cambrian College Job Connect
	provide most of the training on the job, while the	705-869-4113
	provincial government co-ordinates in-school training at a	www.cambrianjobconnect.ca
	community college or training centre.	

Skills Link	Helps youth facing barriers to employment – such as single	Service Canada
	parents, Aboriginal youth, young persons with disabilities,	705-869-7030
	recent immigrants, youth living in rural and remote areas	www.servicecanada.gc.ca
	and high school dropouts – obtain the knowledge and	
	develop the broad range of skills and work experience they	
	need to participate in the job market. To participate, youth	
	must be: between the ages of 15 and 30 (inclusive); in need	
	of assistance to overcome employment barriers; out of	
	school; and not in receipt of Employment Insurance	
	Benefits.	
Employer Signing	Provides up to \$2,000 bonus for an employer who hires	Ministry of Training, Colleges and Universities
Bonus	and registers an apprenticeship scholarship candidate as an	1-800-387-5656
	apprentice. The candidate must be a youth under 25 years	www.tcu.gov.on.ca/eng/employers/emp_bonus.html
	of age who has left school and requires upgrading to meet	
	the registration standards for apprenticeship training.	
GOVERNMENT WEBSITES FOR FUNDING		
Program	Description	Contact Information
Provincial – Ontario	An online directory of select Government Programs with	Province of Ontario
	detailed program descriptions, eligibility criteria and contact	416-313-3469 or 1-800-819-8701
	details.	www.sse.gov.on.ca/medt/investinontario/en/Pages/default.aspx
Federal – Canada	"Sources of Financing" can help you locate traditional or	Canada Business
Sources of	alternative sources of financing your small business. You	1-888-576-4444
Financing	will find an extensive directory of Canadian financial	www.canadabusiness.ca/eng
	providers, information on different types of financing, and	
	tips to help you secure financing.	

FINANCING FYI

Tips provided by the (Sudbury) Regional Business Centre

Know Your Financing Options:

- Personal Investment Contributing your own cash and/or collateral towards the business.
- Love Money Loans from spouses, parents, family, or friends.
- Venture capital Organizations/Investors that fund higher risk projects expecting high returns. Be prepared to give up some equity in your business to an external party; therefore, it is important to look for investors that bring relevant experience to the table.
- Angels Wealthy individuals or retired company executives who invest directly in smaller firms. In turn for risking their money, they reserve the right to supervise the company's management practices (i.e. Board of Directors).
- Grants and Subsidies Government provided aid to companies. Help to cover expenses such as wages/salaries and equipment. Usually conditional funding and usually only provides a percentage of the required amount.
- Bank Loans, Lines of Credit, or Mortgages Most common sources of funding. Shop around and consider payback periods, interest payments and conditional requirements. Usually, at least 10% of the requested amount must be personally contributed either in assets or cash. Note: designed for manufacturing, distribution, services and tourism sectors, not including retail businesses.

Additionally:

- New businesses must be 100% secured with cash deposit or real estate.
- If you purchase an existing business, the bank considers it a "start-up".
- The bank can release security after 1-2 years of successful operation.

Any financing will require a thorough business plan and financial statements.

- Describe your idea.
- Describe and emphasize owner work experience and history.
- Support your plan with feasibility studies.
- Complete a comprehensive financial analysis: financial statements and ratio analysis.
- Assess your market what is the industry and where do you fit in?

What a lender is looking for:

Any lender will evaluate a funding request based on the following six factors (understanding these factors will help you prepare):

1. Management

- a. Personal characteristics
- b. History
- c. Abilities of owner
- d. Operator
- e. Experience
- f. Previous success in the industry
- g. Personal credit history

2. Earnings/Potential earnings

- a. If it is an existing business, is it profitable?
- b. Is there sufficient cash flow?
- c. If it is a start-up, do the numbers make sense?
- d. Can the business service its debt?

3. Investment

a. How much has the owner/operator personally contributed? Investment shows commitment.

4. Security

- a. Does the owner/operator have assets/collateral to back up the loan?
- b. You may not require 100% security, but it shows stability and previous success.

5. Feasibility

- a. What is your business?
- b. Is there a demand for your product(s) or services?
- c. How is the demand justified?
- d. Show your research and provide valid sources ie. Statistics Canada

6. Repayment ability

- a. Debt to Equity = total liabilities/shareholders' equity
 - i. Creditors prefer lower ratios.
- b. Quick Ratio = quick assets × current liabilities [Quick assets = current assets-stocks]
 - i. Demonstrates immediate debt coverage.

DID YOU KNOW...?

- If you have gone bankrupt in the last 7 years, a bank will not lend money to you.
- Restaurants have a very high failure rate: 90% (in the first three years).
- How you present yourself and your business will have a strong bearing on how you are treated at the bank.
- Banks like franchises they are proven business systems with history and future.
- Banks like owners with personal equity in business it shows commitment.

Bottom Line

- You need some cash of your own.
- You need a solid business plan.
- You need a clean credit history.
- You need to present yourself professionally and have completed your research.