Consolidated Financial Statements

THE CORPORATION OF THE TOWN OF ESPANOLA

Consolidated Financial Statements

	Page
Management's Responsibility for the Consolidated Financial Statements	
Independent Auditors' Report	
Consolidated Statement of Financial Position	1
Consolidated Statement of Operations and Accumulated Surplus	2
Consolidated Statement of Change in Net Financial Assets	3
Consolidated Statement of Cash Flows	4
Notes to Consolidated Financial Statements	5 – 21
Schedule of Continuity Reserve	22

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of the Espanola (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

Mayor	
Chief Administrative Officer	



KPMG LLP Claridge Executive Centre 144 Pine Street Sudbury Ontario P3C 1X3 Canada Telephone (705) 675-8500 Fax (705) 675-7586

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of The Corporation of the Town of Espanola

We have audited the accompanying consolidated financial statements of The Corporation of the Town of Espanola, which comprise the consolidated statement of financial position as at December 31, 2016, the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, these consolidated financial statements present fairly, in all material respects the consolidated financial position of The Corporation of the Town of Espanola as at December 31, 2016, and its consolidated results of operations, its change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

May 9, 2017 Sudbury, Canada

KPMG LLP

Consolidated Statement of Financial Position

December 31, 2016, with comparative information for 2015

	2016		2015
\$	6,693,087	\$	6,984,546
•	433,135		479,824
	510,406		427,099
	704,688		32,247
	306,337		335,369
	190,000		304,000
	3,654,456		3,558,157
	12,492,109		12,121,242
	2 419 966		2,447,200
			5,989,385
			87,564
	403,111		678,102
	612,571		620,672
	9,301,032		9,822,923
	3,191,077		2,298,319
	48 914 980		46,235,615
			69,984
	142,746		147,411
	49,142,604		46,453,010
\$	52,333,681	\$	48,751,329
		433,135 510,406 704,688 306,337 190,000 3,654,456 12,492,109 2,419,966 5,806,704 58,680 403,111 612,571 9,301,032 3,191,077 48,914,980 84,878 142,746 49,142,604	433,135 510,406 704,688 306,337 190,000 3,654,456 12,492,109 2,419,966 5,806,704 58,680 403,111 612,571 9,301,032 3,191,077 48,914,980 84,878 142,746 49,142,604

Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31, 2016, with comparative information for 2015

	Budget	2016	2015
	(note 15)		
Revenues:			
Taxation:			
	\$ 5,598,740	\$ 5,598,726	\$ 5,623,738
Commercial, industrial and business	3,123,848	3,191,153	3,455,651
Other governments and agencies	132,440	176,097	181,401
	8,855,028	8,965,976	9,260,790
Deduct:			
Amounts raised on behalf of the school boards	1,346,285	1,348,703	1,284,899
	7,508,743	7,617,273	7,975,891
Grants and contribution:			
Government of Canada	621,200	629,351	_
Province of Ontario	5,853,530	5,513,280	4,612,953
Other municipalities	23,922	23,922	22,751
Other manioipanties	6,498,652	6,166,553	4,635,704
User charges:	0,430,032	0,100,555	4,000,704
Sewer and water charges	2,590,100	2,715,219	2,605,228
Fees, service charges and donations	1,479,075	1,600,751	1,745,267
T ccs, service charges and defiations	4,069,175	4,315,970	4,350,495
Other:	4,000,170	4,010,010	4,000,400
Licenses and permits	150,200	144,062	171,603
Investment income	122,000	124,584	145,871
	•		
Penalties and interest charges Other	115,000	101,398	117,133
Other	18,200 405,400	169,369 539,413	108,973 543,580
	405,400	559,415	J -1 3,300
Total revenues	18,481,970	18,639,209	17,505,670
Expenses:			
General government	1,525,670	1,258,164	1,314,382
Protection services	3,908,745	3,922,140	3,961,082
Transportation services	2,212,670	2,838,507	2,779,876
Environmental services	3,219,250	3,349,718	3,284,895
Health services	987,916	964,419	941,751
Social and family services	596,425	544,694	616,103
Recreational and cultural services	2,189,610	2,194,391	2,068,871
Planning and development	157,000	81,123	108,732
Total expenses	14,797,286	15,153,156	15,075,692
Annual surplus before undernoted item	3,684,684	3,486,053	2,429,978
Income from investment in government business enterprise	-	96,299	372,456
Annual surplus	3,684,684	3,582,352	2,802,434
Accumulated surplus, beginning of year	48,751,329	48,751,329	45,948,895

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Assets

Year ended December 31, 2016, with comparative information for 2015

	2016			2015
Annual surplus	\$	3,582,352	\$	2,802,434
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on sale of tangible capital assets Loss on sale of land held for resale Proceeds on sale of tangible capital assets Proceeds on sale of tangible capital assets Acquisition of land held for resale Change in prepaid expenses and inventory		(4,663,724) 1,820,543 10,335 3,591 153,481 7,574 (6,500) (14,894)		(2,660,512) 1,772,918 56,579 - 29,053 - (11,133) 115,341
Change in net financial assets		892,758		2,104,680
Net financial assets, beginning of year Net financial assets, end of year	\$	2,298,319 3,191,077	\$	193,639 2,298,319

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

Year ended December 31, 2016, with comparative information for 2015

	2016	2015
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 3,582,352	\$ 2,802,434
Items not involving cash:		
Amortization of tangible capital assets	1,820,543	1,772,918
Loss on sale of tangible capital assets	13,926	56,579
	5,416,821	4,631,931
Change in non-cash assets and liabilities:		
Accounts receivable	29,032	(19,974)
Taxes receivable	46,689	277,287
User charges receivable	(83,307)	(900)
Grants receivable	(672,441)	95,449
Accounts payable and accrued liabilities	(27,234)	117,439
Deferred revenue	(28,884)	37,626
Deferred revenue - obligatory reserve fund	(274,991)	314,896
Prepaid expenses and inventory	(14,894)	115,341
Net change in cash from operating activities	4,504,791	5,569,095
Capital activities:		
Cash used to acquire tangible capital assets	(4,663,724)	(2,660,512)
Cash used to acquire land held for resale	(6,500)	(11,133)
Proceeds on sale of tangible capital assets	161,055	29,053
Net change in cash from capital activities	(4,509,169)	(2,642,592)
Investing activities:		
Investment in government business enterprise	(96,299)	(372,456)
Net change in cash from investing activities	(96,299)	(372,456)
Net change in cash nom investing activities	(90,299)	(372,430)
Financing activities:		
Repayment of long-term debt	(182,681)	(1,611,485)
Employee post-employment benefits	(8,101)	(20,410)
Net change in cash from financing activities	(190,782)	(1,631,895)
Net change in cash	(291,459)	922,152
	,	
Cash, beginning of year	6,984,546	6,062,394
Cash, end of year	\$ 6,693,087	\$ 6,984,546

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated financial statements

Year ended December 31, 2016

The Corporation of the Town of Espanola (the "Town") is a single-tier municipal corporation located in Northern Ontario. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act 2001, Provincial Offences Act and other related legislation.

1. Significant accounting policies:

The consolidated financial statements of the Town are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting entity:

i) Local Boards

These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity and include the activities of all committees of Council and the following local boards which are under the control of Council:

Town of Espanola Police Services Board Town of Espanola Cemetery Board Espanola Public Library

ii) Joint Local Boards

These consolidated financial statements reflect contributions to the following joint local boards, which are not under the direct control of council, as expense in the consolidated statement of operations and accumulated surplus:

Sudbury and District Health Unit Manitoulin-Sudbury District Services Board

iii) Accounting for School Board Transactions

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these consolidated financial statements. The amounts raised on behalf of school boards are included in the gross taxation revenues and are deducted in the consolidated statement of operations and accumulated surplus in determine the taxation revenue for the Town.

iv) Trust Funds

Trust funds and their related operations administered by the Town are not consolidated, but are reported separately on the Trust Fund's financial statements.

v) Investment in Government Business Enterprise

Investment in government business enterprise is accounted for using the modified equity method. Each year the Town's share of income (loss) from the government business enterprise is recognized in the consolidated financial statements and the investment in the government business enterprise is adjusted to reflect the change in equity occurring during the year.

Notes to Consolidated financial statements

Year ended December 31, 2016

1. Significant accounting policies (continued):

(b) Basis of accounting:

i) Accrual accounting

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

ii) Inventory

Inventories held for consumption are recorded at the lower of cost and replacement cost.

iii) Pensions and employee benefits

The Town accounts for its participation in the Ontario Municipal Employee Retirement Systems ("OMERS"), a multi-employer public sector pension fund, as a defined contribution plan.

Vacation entitlements are accrued for as entitlements are earned.

Other post-employment benefits are accrued in accordance with the projected benefit method prorated on service and management's best estimate of salary escalation and retirement ages of employees. The discount rate used to determine the accrued benefit obligation was determined by reference of the Town's cost of borrowing.

Actuarial gains (losses) on the accrued benefit obligation arise from the difference between actual and expected experiences and from changes in actuarial assumptions used to determine the accrued benefit obligation. These gains (losses) are amortized over the estimated average remaining service life of employees (12.5 years).

(c) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the tangible capital asset. The cost, less residual value, of the tangible capital assets, excluding land and landfill sites, are amortized on a straight-line basis over the estimated useful lives as follows:

40 - 50
10 - 45
5 - 25
15 – 70
75

Notes to Consolidated financial statements

Year ended December 31, 2016

1. Significant accounting policies (continued):

(c) Tangible capital assets (continued):

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the assets as of the date of transfer.

(d) Revenue recognition:

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by Council, incorporating amounts to be raised for local services and amount the Town is required to collect on behalf of the Province of Ontario in respect of education taxes.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessments. Assessments and related property taxes are subject to appeal by ratepayers. Tax adjustments as a result of supplementary assessments and appeals are estimated based on historical results.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the accounts in the period the interest and penalties are levied.

Government transfers are recognized in the period that the events giving rise to the transfer have occurred as long as: the transfer is authorized; the eligibility criteria, if any, have been met and the amount can be reasonable estimated. Government transfers received before these criteria have been met are recorded in the accounts as deferred revenue and are recognized as revenue in the period in which all of these criteria are met.

User fees and other revenues are recognized when the services are performed or goods are delivered, collection of the relevant receivable is probable, persuasive evidence of an arrangement exists and fees are fixed or determinable. Amounts received for future services are deferred until the service is provided.

(e) Deferred revenue – obligatory reserve funds:

The Town receives certain contributions under the authority of federal and provincial legislation. These contributions are restricted in their use and, until spent on qualifying projects or expenses, are recorded as deferred revenue.

Notes to Consolidated financial statements

Year ended December 31, 2016

1. Significant accounting policies (continued):

(f) Financial instruments:

The Town initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The Town subsequently measures its financial assets and financial liabilities at amortized cost, except for investments in equity securities that are quoted in an active market or financial assets or liabilities designated to the fair value category, which are subsequently measured at fair value. Unrealized changes in fair value are recognized in the consolidated statement of operations.

Financial assets measured at amortized cost include cash, taxes receivable, user charges receivable, grants receivable, account receivables and other long-term receivables.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, employee post employment benefits and long-term debt.

(g) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting periods. Significant items subject to such estimates and assumptions include estimated useful lives of tangible capital assets, estimate of employee post-employment benefits obligation and estimated amounts for uncollectible accounts receivable and reassessment of taxes receivable. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

2. Taxes receivable:

	2016	2015
Taxes receivable Interest receivable on outstanding tax balances Allowance for doubtful accounts	\$ 396,893 47,615 (11,373)	\$ 459,891 62,030 (42,097)
	\$ 433,135	\$ 479,824

3. Other long-term receivables:

The Town holds a vendor take back mortgage for the principal sum of \$190,000, which is non-interest bearing and matures in January 2018. The vendor take back mortgage is secured by the mortgaged property.

Notes to Consolidated financial statements

Year ended December 31, 2016

4. Investment in government business enterprise:

Investment in government business enterprise reflects the Town's investment in Espanola Regional Hydro Holdings Corporation and its subsidiary companies. The Town holds 81% of the issued common shares of the Corporation.

The carrying value of the investment on a modified equity basis as follows:

	2016	2015
	Φ 0.550.457	* • 405 7 04
Balance, beginning of year	\$ 3,558,157	\$ 3,185,701
Share of current year net earnings	96,299	372,456
Balance, end of year	\$ 3,654,456	\$ 3,558,157

Condensed supplementary financial information on Espanola Regional Hydro Holdings Corporation and its subsidiary companies is as follows:

	2016	2015
Financial Position		
Current assets	\$ 4,568,802	\$ 3,946,455
Capital assets	4,153,459	3,897,732
Other assets	2,473,014	2,444,074
Total assets	\$ 11,195,275	\$10,288,261
Current liabilities	\$ 3,367,073	\$ 2,597,086
Note payable to the Town of Espanola	1,185,416	1,185,416
Other long-term liabilities	3,499,774	3,481,634
Total liabilities	8,052,263	7,264,136
Share capital	2,281,000	2,281,000
Retained earnings	842,731	722,515
Accumulated other comprehensive income	19,281	20,610
Total liabilities and shareholders' equity	\$ 11,195,275	\$10,288,261
Results of operations:		
Revenue	\$ 9,314,682	\$ 9,338,531
Expenses	(9,197,124)	(8,899,319)
Other comprehensive income (loss)	(1,329)	28,237
Total comprehensive earnings	\$ 118,887 \$	467,449

The financial information is available for the December 31, 2016 year end.

The Town charges interest at a rate of 4.41% which amounted to interest of \$52,277 in the current year. There no specified repayment terms on the note payable and the interest rate is subject to change each time cost of service rate application is filed with the Ontario Energy Board.

Notes to Consolidated financial statements

Year ended December 31, 2016

5. Long-term debt:

	2016	2015
Ontario Infrastructure Projects Corporation (OIPC) debenture, repayable in semi-annual payments of \$198,038 including interest at 3.59% per annum,		
maturing December 2037	\$ 5,806,704	\$ 5,989,385
Principal payments on the long-term debt are as follows: 2017	\$ 189,299	
2018	196,156	
_*.*	202 204	
2019 2020	203,261 210,623	
2019	•	
2019 2020	210,623	

6. Deferred revenue – obligatory reserve funds:

A requirement of the Canadian public sector accounting standards is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the Town are summarized below:

	2016	2015
Deferred revenue, beginning of year	\$ 678,102	\$ 363,206
Contributions received during the year	348,319	310,633
Interest earned on obligatory reserve funds	6,041	4,263
Amounts recognized as revenue during the year	(629,351)	_
Deferred revenue, end of year	\$ 403,111	\$ 678,102
Deferred revenue – obligatory reserve consists of the following:		
Federal gas tax revenue	\$ 347,316	\$ 644,865
Dedicated gas tax revenue for public transportation	55,795	33,237
	\$ 403,111	\$ 678,102

Notes to Consolidated financial statements

Year ended December 31, 2016

7. Post-employment benefits:

The Town pays certain benefits on behalf of its retired employees. The Town recognizes these post-employment costs in the period in which the employees rendered the services. The accrued benefit liability in the amount of 612,571 (2015 - 620,672) reflects an obligation of 500,532 plus an unamortized actuarial gain of 112,039 and the expense for the period ended December 10,039 December 10,039

The fair value of accrued benefit obligations were determined by independent actuaries as at December 31, 2016.

Information about Town's benefit plan is as follows:

	2016	2015
Accrued benefit obligation at December 31	620,672	\$ 641,082
Expense for the period	44,989	80,576
Less: benefits paid for the period	(53,090)	(100,986)
Accrued benefit obligation at December 31	612,571	\$ 620,672

Fore measurement purposes, the annual rate of increase in the per capita cost of covered health care benefits was assumed as follows:

Dental 4% Extended health care trend 8% in the first year following valuation: Decreasing over 10 years to 4% per year

8. Non-financial assets:

Tangible capital assets and other non-financial assets are accounted for as assets by the Town because they can be used to provide services to residents and ratepayers of the Town in future periods. These assets do not normally provide resources to discharge the liabilities of the Town unless they are sold.

Notes to Financial Statements

Year ended December 31, 2016

9. Tangible capital assets:

		Dalaman					
		Balance at					Balance at
		December 31,		A 1 1141	D: .	Transfers	December 31,
Cost		2015		Additions	Disposals	in (out)	2016
Land	\$	4,984,488		_	(7,771)	_	4,976,717
Buildings	Ψ	16,527,664		318,717	(379,008)	_	16,467,373
Roads and bridges		16,299,419		1,718,842	(171,443)	37,735	17,884,553
Automotive equipment		1,776,182		69,397	(48,824)	-	1,796,755
Furniture and equipment		11,301,105		266,456	(84,552)		11,483,009
Water and sewer		23,110,202		2,115,229	(143,307)	101,719	25,183,843
Assets under construction		139,454		175,083	-	(139,454)	175,083
Total	\$	74,138,514		4,663,724	(834,905)	-	77,967,333
				Balance at			Balance at
Accumulated				December 31,			December 31,
Amortization				2015	Disposals	Amortization	2016
Land			\$	1,535,534	_	84,154	1,619,688
Buildings			•	6,041,381	(269,598)	331,581	6,103,364
Roads and bridges				7,185,992	(171,442)	420,252	7,434,802
Automotive equipment				903,875	(48,248)	116,626	972,253
Furniture and equipment				7,164,063	(84,552)	558,779	7,638,290
Water and sewer				5,072,054	(97,249)	309,151	5,283,956
Assets under construction				-	-	-	-
Total			\$	27,902,899	(671,089)	1,820,543	29,052,353
				lat ha ali walioa			Net beelevelve
				let book value,			Net book value,
				December 31,			December 31,
				2015			2016
Land			\$	3,448,954			3,357,029
Buildings				10,486,283			10,364,009
Roads and bridges				9,113,427			10,449,751
Automotive equipment				872,307			824,502
Furniture and equipment				4,137,042			3,844,719
Water and sewer				18,038,148			19,899,887
Assets under construction				139,454			175,083
Total			\$	46,235,615			48,914,980

Notes to Financial Statements

Year ended December 31, 2016

9. Tangible capital assets (continued):

		Balance at					Balance at
		December 31,				Transfers	December 31,
Cost		2014		Additions	Disposals	in (out)	2015
		2017		, taditiono	Вюросаю	iii (out)	2010
Land	\$	4,984,488		_	-	_	4,984,488
Buildings	Ψ	16,527,664		_	_	_	16,527,664
Roads and bridges		14,501,229		1,870,521	(135,740) 63,409	16,299,419
Automotive equipment		1,778,647		99,137	(101,602	,	1,776,182
Furniture and equipment		11,117,281		254,092	(149,252	•	11,301,105
Water and sewer		22,845,168		379,563	(114,529		23,110,202
Assets under construction		224,648		57,199	-	(142,393)	139,454
				·			
Total	\$	71,979,125		2,660,512	(501,123) -	74,138,514
				Balance at			Balance at
Accumulated				December 31,			December 31,
Amortization				2014	Disposals	Amortization	2015
Land			\$	1,451,380	-	84,154	1,535,534
Buildings				5,703,828	-	337,553	6,041,381
Roads and bridges				6,894,369	(135,739		7,185,992
Automotive equipment				879,971	(96,510		903,875
Furniture and equipment				6,813,805	(149,252		7,164,063
Water and sewer				4,832,002	(63,873) 303,925	5,072,054
Assets under construction				-	-	-	-
Total			\$	26,575,355	(445,374) 1,772,918	27,902,899
			Ν	et book value,			Net book value,
				December 31,			December 31,
1				2014			2015
Land			\$	3,533,108			3,448,954
Buildings				10,823,836			10,486,283
Roads and bridges				7,606,860			9,113,427
Automotive equipment				898,676			872,307
Furniture and equipment				4,303,476			4,137,042
Water and sewer				18,013,166			18,038,148
Assets under construction				224,648			139,454
Total			\$	45,403,770			46,235,615

Notes to Consolidated financial statements

Year ended December 31, 2016

10. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2016	2015
Equity in tangible capital assets	\$ 43,108,276	\$ 40,246,230
Reserves (Schedule 1)	5,570,949	4,946,942
Government business enterprise	3,654,456	3,558,157
	\$ 52,333,681	\$ 48,751,329

11. Contingent liabilities:

The Town receives transfers from the governments of Canada and Ontario. Some government transfers are subject to audit by the transferring government with adjustments, if any, repayable to the transferring government. Audit adjustments, if any, are recorded in the accounts in the year in which they become known.

12. Trust funds:

Trust funds administered by the Town amounting to \$245,810 (2015 - \$245,485) have not been included in the consolidated statement of financial position nor have their operations been included in the consolidated statement of operations and accumulated surplus.

13. Pension plan:

The Town makes contributions to OMERS, which is a multi-employer plan, on behalf of the members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 2016 was \$467,459 (2015 - \$440,083) for current service and is included as an expense on the consolidated statement of operations and accumulated surplus.

At December 31, 2016, the OMERS pension plan had total assets of \$107.6 billion (2015 - \$100.7 billion) and an accumulated deficit of \$2.3 billion (2015 - \$5.2 billion).

Notes to Consolidated financial statements

Year ended December 31, 2016

14. Commitments:

- a) The Town has entered into a management services agreement with the Ontario Clean Water Agency ("OCWA") to operate and maintain the Town's water treatment plant and distribution system. The agreement is for a ten year period ending December 31, 2026, at an annual base rate of \$687,539, plus cost of inflation adjustment, plus adjustment for maintaining insurance and an estimate for the plus total chemical costs.
- b) The Town entered into a waste collection services agreement with Riverside Enterprises for a ten year period which ended May 31, 2014, with a base price of \$122,887 to be amended yearly to reflect the cost of inflation. The Town increased its current payment to reflect the cost of inflation. The Town is currently in negotiations to renew this contract.
- c) The Town has entered into a recycling services agreement with Municipal Waste and Recycling consultants for a 10 year term ending April 30, 2019, at an annual cost of \$73,425 plus 1% adjustment per annum.
- d) The Town has entered into a waste disposal services agreement with H. Dodge Haulage Limited for a ten year period ending December 31, 2021, with a base rate of \$268,108 to be adjusted annually based on the number of residential units presented by the Municipal Property Assessment Corporation.

Notes to Consolidated financial statements

Year ended December 31, 2016

15. Budget:

The budget adopted by Council was not prepared on a basis consistent with that used to report actual results in these consolidated financial statements. The budget was prepared on a modified accrual basis while Canadian public sector accounting standards require the full accrual basis. The budget figures include a transfer of the anticipated annual surplus to reserves. In addition, the budget expenses all tangible capital asset acquisitions and does not include a full provision for amortization expense. As a result, the budget figures presented in the consolidated statements of operations and accumulated surplus represent the budget adopted by Council, adjusted as follows:

	Council Approved Budget Amount
Revenue:	
Operating	\$14,837,486
Capital	5,843,900
Less:	
Transfers from other funds	2,199,416
Total revenue	18,481,970
Expenses:	
Operating	13,872,671
Capital	5,843,900
Amortization	964,815
Less:	
Transfers to other funds	155,200
Capital expenditures	5,728,900
Total expenses	14,797,286
Budget surplus	\$ 3,684,684

Notes to Consolidated financial statements

Year ended December 31, 2016

16. Financial instruments:

Transactions in financial instruments may result in an entity assuming or transferring, to another party, financial risks. The Town is exposed to the following risks associated with financial instruments and transactions it is a party to:

a) Credit risk:

Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The Town is exposed to the risk relating to its cash, accounts receivable, taxes receivable, user charges receivable and other long-term receivables.

The Town holds cash accounts with large reputable financial institutions, from which management believes the risk of loss due to credit risk to be remote.

The Town is exposed to credit risk in accounts receivable which includes ratepayers, government and other receivables. The Town measures its exposure to credit risk with respect to accounts receivable based on how long the amounts have been outstanding and management's analysis of accounts.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

b) Liquidity risk:

Liquidity risk is the risk that the Town cannot repay its obligations when they become due to its creditor. The Town is exposed to this risk relating to its accounts payable and accrued liabilities and long-term debt.

The Town reduces its exposure to liquidity risk by monitoring cash activities and expected outflow through extensive budgeting and maintaining enough cash to repay creditors as they become due.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

c) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Town is exposed to this risk mainly in respect of its bank facilities and long-term debt.

The Town has minimal interest rate exposure on its bank facilities and long-term debt, which are at fixed rates.

There has been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

17. Comparative information:

Certain comparative figures have been reclassified to conform to the financial statements presentation adopted in the current year.

Notes to Consolidated financial statements

Year ended December 31, 2016

18. Segmented information:

The Town is a diversified municipal government institution that provides a wide range of services to citizens. Services include water, roads, fire, police, waste management, recreation programs, economic development, land use planning and health and social services. For management reporting purposes, the Government's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Town services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(a) General Government:

General government consists of: Office of the Mayor, Council expenses, administrative services (including clerks, elections, communications, legal and information technology services, human resources and financial departments). Areas within the general government respond to the needs of external and internal clients by providing high quality, supportive and responsive services. This area supports the operating departments in implementing priorities of Council and provides strategic leadership on issues, relating to governance, strategic planning and service delivery.

(b) Protection Services:

This section consists of: fire, police, animal control, building services, emergency measures and management of Provincial Offences Act. Police services ensure the safety of the lives and property of citizens; preserve peace and order; prevent crimes from occurring, detect offenders and enforce the law. Fire services is responsible to provide fire suppression service, fire prevention programs, training and education related to prevention, detection and extinguishment of fires. The building services division processes permit applications and ensure compliance with the Ontario Building Code and with by-laws enacted by Council.

(c) Transportation Services:

The transportation department is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, winter control and street lighting.

(d) Environmental Services:

In addition to management of waterworks, sanitary and storm sewer systems, this area is responsible for waste collection, waste disposal and recycling facilities and programs. This section is responsible for providing clean, potable water meeting all regulatory requirements and responsible for repairing breaks and leaks in the water and sewer system. This section produces quality effluents meeting regulatory requirements and minimizing environment degradation.

Notes to Consolidated financial statements

Year ended December 31, 2016

18. Segmented information (continued):

(e) Health and Social Services:

This section consists of assistance to aged persons, cemetery services as well as the Town's contribution to the Sudbury and District Health Unit and Manitoulin-Sudbury District Services Board.

(f) Recreation and cultural:

This section provides public services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure services such as fitness and aquatic programs and provides management of arenas and leisure facilities. This section also contributes to the information needs of the Town's citizens through the provision of library and cultural services and by preserving local history and managing archived data.

(h) Planning and community developmental:

The goal of this section is to offer coordinated development services in order to maximize economic development opportunities, and to ensure that the Town is planned and developed in accordance with the Ontario Planning Act, Provincial policies and good planning principles, so that Espanola is an enjoyable and beautiful community to live, work, play and shop.

Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, certain government grants and other revenue are apportioned to services based on a percentage of operations.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

Note 18 - Segmented Information

	General Government	Protection Services	Transportation Services	Environmental Services	Health and Social Services	Recreation and Cultural Services	Planning and Development	2016 Total
Revenue:								
Grants	\$ 2,944,381	153,697	68,833	2,860,543	_	139,099	_	6,166,553
User charges	87.187	960,186	10,179	2,777,971	33,576	425,308	21,563	4,315,970
Other	237,671	139,467	10,175	2,777,571	66,484	10,867	21,500	454,489
Gain on disposal	66,131	750	18,043	-	-	-	-	84,924
	3,335,370	1,254,100	97,055	5,638,514	100,060	575,274	21,563	11,021,936
Expenses:								
Salaries, wages and benefits	850,997	2,910,810	1,413,696	246,573	33,806	1,205,562	23,440	6,684,884
Purchase of goods and materials	46,852	117,638	608,518	485,579	4,430	474,141	6,818	1,743,976
Contracts and services	324,527	401,514	216,366	1,357,278	972	233,441	46,922	2,581,020
Amortization of tangible capital assets	19,021	100,046	597,818	828,177	3,680	267,858	3,943	1,820,543
Rents, financial expenses and other	6,431	46,532	2,109	120,371	-	13,389	-	188,832
Interest on long-term debt	-	-	-	212,890	-	-	-	212,890
Other transfers	10,336	345,600	-	-	1,466,225	-	-	1,822,161
Loss on disposal	-	-	-	98,850	-	-	-	98,850
	1,258,164	3,922,140	2,838,507	3,349,718	1,509,113	2,194,391	81,123	15,153,156
Excess (deficiency) of revenue over expenses	2,077,206	(2,668,040)	(2,741,452)	2,288,796	(1,409,053)	(1,619,117)	(59,560)	(4,131,220
Funded through:								
Taxation								7,617,273
Annual surplus before investment in governmen	nt business enterpr	ises						3,486,053

Note 18 - Segmented Information

		General Government	Protection Services	Transportation Services	Environmental Services	Health and Social Services	Recreation and Cultural Services	Planning and Development	2015 Total
_									
Revenue:	•	0.045.004	450 440	4 447 000			40.000		4 005 704
Grants	\$	3,015,281	153,440	1,447,293	-	-	19,690	-	4,635,704
User charges		96,058	981,653	185,817	2,605,228	27,095	408,336	46,308	4,350,495
Other		279,286	190,653	13,144	66,177	-	48,035	190	597,485
Gain on disposal		(2,072)	5,133	(22,160)	(32,624)	-	(4,601)	1,419	(54,905)
		3,388,553	1,330,879	1,624,094	2,638,781	27,095	471,460	47,917	9,528,779
Expenses:									
Salaries, wages and benefits		789,117	2,855,070	1,365,739	233,383	40,848	1,117,787	20,939	6,422,883
Purchase of goods and materials		135,175	166,106	630,904	514,082	4,315	411,724	15,538	1,877,844
Contracts and services		271,492	395,235	217,768	1,372,392	763	228,268	68,312	2,554,230
Amortization of tangible capital assets		22,733	91,313	565,465	819,007	3,680	266,776	3,943	1,772,917
Rents, financial expenses and other		92,289	88,575	-	126,737	-	13,111	-	320,712
Interest on long-term debt		-	-	-	219,294	-	28,705	-	247,999
Other transfers		3,576	364,783	-	-	1,508,248	2,500	-	1,879,107
Loss on disposal		-	-	-	-	-	-	-	-
		1,314,382	3,961,082	2,779,876	3,284,895	1,557,854	2,068,871	108,732	15,075,692
Excess (deficiency) of revenue over expenses		2,074,171	(2,630,203)	(1,155,782)	(646,114)	(1,530,759)	(1,597,411)	(60,815)	(5,546,913)
Funded through:									
Taxation									7,976,891
Annual surplus before investment in governmen	nt bus	siness enterpris	ses						2,429,978

Schedule of Continuity Reserve

				Appropri	ations to:	
		Balance, beginning of Year	Appropriation s from: Net assets from Operations	Net assets from Operation	Net assets invested in Tangible Capital Assets	Balance, end of Year
D						
Reserves:						
Discretionary reserves:	•			(
Tax rate stabilization	\$	1,781,121	609,666	(76,747)	-	2,314,040
Operating stabilization:		10.010	0.000			10.010
Elections		13,819	6,000	-	-	19,819
Household hazardous waster		14,754	-	-	-	14,754
Winter maintenance		83,537	-	(41,404)	-	42,133
Environmental		68,693	-	(15,724)	-	52,969
Planning and zoning		33,145	<u>-</u>	-	-	33,145
Revitalization plan		16,898	19,392	-	-	36,290
Software		-	25,000	-	-	25,000
Uninsured claims		7,299	12,400	-	-	19,699
Asset management		-	10,000	-	-	10,000
Capital stabilization:						
Buildings		51,182	373,620	-	-	424,802
Vehicles and equipment		693,389	245,957	-	(49,432)	889,914
Roads		887,789	66,131	-	(458,397)	495,523
Water and sewer		1,189,340	841,551		(960,342)	1,070,549
GIS		5,900	3,629	-	-	9,529
Trails		33,403	-	-	-	33,403
Emergency measures		16,998	7,562	-	-	24,560
Mandatory reserves:						
Pay equity		42,037	5,145	-	-	47,182
Parklands		7,638	-	-	-	7,638
	\$	4,946,942	2,226,053	(133,875)	(1,468,171)	5,570,949